### 7-Eleven Malaysia Holdings Berhad

[Registration No: 201301028701 (1058531-W)]

**Date: 21 AUGUST 2025** 

# Subject: UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

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## UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	INDIVIDUAL QUARTER 3 months ended		CUMULATIVE 6 months	-
	30.06.2025 RM'000	30.06.2024 RM'000	30.06.2025 RM'000	30.06.2024 RM'000
Revenue	805,590	751,797	1,560,869	1,436,010
Cost of sales	(553,594)	(514,557)	(1,077,029)	(988,038)
Gross profit	251,996	237,240	483,840	447,972
Other operating income	44,149	44,751	87,470	93,185
Selling and distribution expenses	(228,297)	(200,060)	(445,395)	(389,022)
Administrative and other operating expenses	(29,789)	(33,323)	(58,148)	(68,384)
Profit from operations	38,059	48,608	67,767	83,751
Finance costs	(16,670)	(16,971)	(34,118)	(33,726)
Share of results of associates/joint ventures	(261)	(905)	(261)	(1,220)
Profit before tax	21,128	30,732	33,388	48,805
Income tax expense	(1,477)	(10,973)	(3,677)	(16,976)
Profit after tax	19,651	19,759	29,711	31,829
Other comprehensive income not to be reclassified to profit or loss in subsequent year:  Net changes in fair value reserve of investments				
classified as fair value through other comprehensive income ("FVTOCI")			1,768	
Total other comprehensive income (net of taxation): Total comprehensive income for the			1,768	<u>-</u>
financial period	19,651	19,759	31,479	31,829
Profit after tax attributable to:				
Equity holders of the Company	19,955	20,497	30,585	33,334
Non-controlling interest	(304) 19,651	<u>(738)</u>	<u>(874)</u> 29,711	(1,505) 31,829
Total comprehensive income for the financial period	19,031	19,709	29,711	31,029
Equity holders of the Company	19,955	20,497	32,353	33,334
Non-controlling interest	(304) 19,651	<u>(738)</u>	(874) 31,479	(1,505)
Basic/diluted earnings per ordinary share (sen) (Note B12)	1.80	1.85	2.76	3.01

## UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025 CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

Assets         Unaudited As at a 30,06,2025         As es the Asset 30,06,2025         Asset 11,12,2024           Assets         30,06,2025         178,000           Property plant and equipment         614,927         568,209           Right of use assets         4,462         6,719           Invastment in associates         3,476         3,287           Other investments         18,013         15,526           Other investments         18,013         15,526           Other investments         19,101         10,208           Eurority assets         11,101         10,208           Eurority assets         521,921         420,003           Sundry receivables         114,724         231,854           Eurority assets         114,724         231,854           Current assets         114,724         231,854           Care coverable         29,876         24,779           Cax recoverable         19,208         24,779           Cax recoverable         19,208         24,800           Cax and bank balances         93,608         24,900           Total assets         9,916         24,900           Equity attributable to equity holders of the Company state         99,102         29,102 <th></th> <th colspan="2">The Group</th>		The Group	
Assets         80.00.000.000         11.2.002.00           Property, plant and equipment         614.927         568.200           Right of use assets         754.736         744.839           Intengible assets         3.476         3.287           Other investments         3.487         3.287           Other investments         18.0013         157.526           Sundry receivables         31.917         3.918           Sundry receivables         11.161         10.291           Sundry receivables         521.921         420.030           Sundry receivables         114.724         231.834           Tax recoverable         29.876         20.417           Other investmen         10.296         20.417           Cash and bank balances         238.794         217.947           Total assets         1,410.881         1,410.881           Equity attributable to equity holders of the Company         1,410.881         1,410.881           Treasury shares         99.108         99.108           Searce apital         1,410.881         1,410.881           Treasury shares         99.108         99.108           Capital recognisation deficit         1,343.249         99.108           Res			
Assets Non-current assets         RM*000 (14) (27) (25) (25) (25) (25) (25) (25) (25) (25			
Non-current assets         614,927         668,290           Property, plant and equipment         614,927         744,638           Right of use assets         3,476         3,287           Unternity of the investments         3,876         3,287           Other investments         18,8013         157,526           Sundry receivables         31,917         3,916           Sundry receivables         11,161         10,291           Sundry receivables         521,921         420,030           Sundry receivables         114,724         231,634           Tax recoverable         29,876         20,417           Other investment         10,296         420,333           Cash and bank balances         238,794         217,947           Total assets         915,611         933,358           Equity and liabilities         254,323         2,456,026           Equity and receptual         1,410,881         1,410,881           Treasury shares         (99,108)         1,99,108           Share capital         1,410,881         1,410,881           Treasury shares         99,108         1,99,108           Reserves         75,62         73,388           Retained profits	Accepte		
Property, plant and equipment         614,927         568,290           Right of use assets         754,736         744,639           Intangible assets         4,482         6,719           Investment in associates         3,476         3,287           Other investments         18,8013         157,526           Sundry receivables         31,917         31,916           Deferred tax assets         11,608,712         1,522,668           Current assets         11,608,712         420,030           Inventories         521,921         420,030           Sundry receivables         114,724         23,163           Tax recoverable         2,937         20,417           Other investment         10,296         43,330           Cas and bank balances         2,524,323         2,456,026           Total assets         2,524,323         2,456,026           Total assets         2,524,323         2,456,026           Tequity and liabilities         1,410,881         1,410,881         1,410,881           Treasury shares         9,916         9,916         3,432           Share capital         1,410,881         1,410,881         1,410,881           Treasury shares         9,916         3,4		RIVITUUU	RIVITUUU
Right of use assets         75,4736         74,4739           Intangible assets         4,482         6,719           Investment in associates         3,476         3,287           Other investments         18,80,13         31,915           Sundry receivables         31,917         31,916           Deferred tax assets         11,161         10,291           Current assets         11,082         28,008           Inventories         521,921         420,030           Sundry receivables         11,472         23,639           Sundry receivables         29,876         20,417           Other investment         10,296         20,417           Other investment         29,876         20,417           Other investment         11,410,811         1,410,81           Cash and bank balances         238,794         217,947           Other investment         29,876         20,420           Share capital         1,410,811         1,410,881		614 027	568 200
Integrational investment in associates         3,466         3,287           Other investments         18,013         157,526           Sundry receivables         31,917         31,916           Deferred tax assets         11,161         10,291           Everted tax assets         11,608,712         1,522,668           Current assets           Inventories         521,921         420,030           Sundry receivables         114,724         231,634           Tax recoverable         29,876         20,417           Other investment         10,296         43,330           Cash and bank balances         233,794         21,947           Total assets         2,524,323         2,456,026           Equity attributable to equity holders of the Company           Fequity ard programment         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Resilied profits         299,192         299,552           Retained profits         343,337         344,465           Non-controlling interest         341         6,065           Total equity         343,588		•	•
Investment in associates         3,476         3,287           Other investments         18,013         157,526           Sundry receivables         31,917         31,916           Deferred tax assets         11,161         10,291           Lower tassets         1,608,712         152,206           Unrent assets         521,921         420,030           Sundry receivables         29,876         20,417           Other investment         10,296         43,330           Cash and bank balances         238,794         217,947           Other investment         10,296         43,330           Total assets         238,794         217,947           Total sasets         2,524,323         2,456,026           Equity and liabilities         2,524,323         2,456,026           Equity and liabilities         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (3,342,446)         (3,342,446)           Reserves         75,520         77,388           Reserves         75,520         77,388           Retailed pridit         343,537         344,655           Onn-courtent liabilities         15,			
Other investments         188,013         157,526           Sundry receivables         31,917         31,916           Deferred tax assets         11,168         10,291           Current assets         1,608,712         1,522,668           Inventories         521,921         420,030           Sundry receivables         114,724         231,634           Carrent assets         10,296         243,33           Cars and bank balances         238,794         217,947           Other investment         2,524,323         2,556,026           Equity and liabilities         2524,323         2,456,026           Equity and tributable to equity holders of the Company         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Retained profits         343,337         344,665           Non-controlliling interest         343,337         344,665           Total equity         343,687         299,52           Total equity         343,687         2,59           Deferred tax liabilities         695,455         677,846	· · · · · · · · · · · · · · · · · · ·		
Bundry receivables         31,917         31,916           Deferred tax assets         11,161         10,291           Current assets         1,108,712         1,22,668           Unventories         521,921         420,030           Sundry receivables         114,724         231,634           Tax recoverable         29,876         20,417           Other investment         10,296         43,330           Cash and bank balances         238,794         217,947           Total assets         252,323         256,026           Equity and liabilities         252,323         256,026           Equity and liabilities         299,108         299,108           Share capital         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (1,404,248)         (1,404,248)         (1,404,248)         (1,404,248)         (1,404,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)         (1,406,248)			
Deferred tax assets		•	
Current assets         1,608,712         1,522,668           Inventories         521,921         420,030           Sundry receivables         114,724         231,634           Tax recoverable         29,876         20,417           Other investment         10,296         43,330           Cash and bank balances         238,794         217,947           Total assets         2,524,323         2,456,026           Equity and liabilities         2,524,323         2,456,026           Equity and liabilities         8,9108         (99,108)           Share capital         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Retained profits         343,372         344,665           Non-controlling interest         341         (2,065)           Total equity         343,687         342,400           Non-current liabilities         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         373,289         215,895           Deferred tax liabilities<	· · · · · · · · · · · · · · · · · · ·		
Inventories	Deferred tax assets		
Inventories		1,008,712	1,522,008
Sundry receivables         114,724         231,634           Tax recoverable         29,876         20,417           Other investment         10,296         43,330           Cash and bank balances         238,794         217,947           Total assets         2,524,323         2,456,026           Equity and liabilities         Equity and liabilities         2,524,323         2,456,026           Equity and liabilities         (99,108)         (99,108)         (99,108)           Share capital         1,410,881         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (75,620)         77,388           Reserves         75,620         77,388         Reserves         252,620         77,388           Retained profits         299,192         298,552         343,337         344,655         343,337         344,655           Non-controlling interest         314,00         42,005         340,687         342,400           Provisions         15,772         15,197         15,197         349,687         349,687         349,682         349,682         349,682         349,682         349,682         349	Current assets		
Tax recoverable         29,876         20,417           Other investment         10,296         43,303           Cash and bank balances         238,794         217,947           Total assets         2,524,323         2,456,026           Equity and liabilities         Equity and liabilities         Equity and liabilities           Equity are capital         1,410,881         1,410,881           Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Relained profits         299,192         298,552           Non-controlling interest         341         (2,065)           Non-current liabilities         343,337         344,465           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         1,025         1,457           Frovisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables	Inventories	521,921	420,030
Other investment         10.296         43,300           Cash and bank balances         238,794         217,947           Total assets         2,524,323         2,526,026           Equity and liabilities         25,24,323         2,456,026           Equity attributable to equity holders of the Company         34,10,881         1,410,881         1,410,881           Share capital         1,410,881         1,410,881         1,434,248         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (99,108)         (99,108)         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (1,343,248)         (2,905)<	Sundry receivables	114,724	231,634
Cash and bank balances         238,794         217,947           Total assets         2,524,323         2,456,026           Equity and liabilities         Equity attributable to equity holders of the Company           Share capital         1,410,881         4,410,881         4,410,810,813         4,410,810,810,810         4,410,810,810	Tax recoverable	29,876	20,417
Total assets         915,611         933,358           Equity and liabilities         Equity attributable to equity holders of the Company           Share capital         1,410,881         1,410,881           Treasury shares         (99,108)         (199,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Retained profits         299,192         298,552           Non-controlling interest         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities         341         (2,065)           Total equity         15,772         15,197           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         8,603         9,793           Deferred tax liabilities         325,731         1,057,81           Borrowings         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,6	Other investment	10,296	43,330
Total assets         2,524,323         2,456,026           Equity and liabilities         Equity attributable to equity holders of the Company         Total (1,410,881)         1,410,881         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811         1,410,811	Cash and bank balances	238,794	217,947
Equity and liabilities           Equity attributable to equity holders of the Company         1,410,881         1,681         1,691,080         1,691,080         1,691,080         1,691,080         2,685         2,685         2,685         2,685         2,734         3,43,248         3,44,485         3,44,465         3,44,465         3,42,400         3,43,373         3,44,465         3,42,400         3,43,678         3,42,400         3,42,400         3,42,400         3,42,400         3,42,400         3,42,400         3,43,678         3,42,400         3,43,678         3,42,400         3,43,678         3,42,400         3,43,678         3,42,400         3,43,678         3,42,400         3,43,678         3,43,678         3,49,687         3,48,687         3,49,687         3,49,687         3,49,687         3,49,428		915,611	933,358
Equity attributable to equity holders of the Company           Share capital         1,410,881         1,410,881         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (1,343,248)         (2,385,548)         (1,343,248)         (2,98,525)         (1,343,348)         (2,985,548)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (342,4	Total assets	2,524,323	2,456,026
Equity attributable to equity holders of the Company           Share capital         1,410,881         1,410,881         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (99,108)         (1,343,248)         (2,385,548)         (1,343,248)         (2,98,525)         (1,343,348)         (2,985,548)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (1,343,348)         (342,406)         (342,4	Equity and liabilities		
Treasury shares         (99,108)         (99,108)           Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Retained profits         299,192         298,552           Non-controlling interest         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         8,603         9,793           Deferred tax liabilities         1,025         5,258           Sept,731         1,057,781         1,057,781           Current liabilities         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         1,354,914         1,055,845			
Capital reorganisation deficit         (1,343,248)         (1,343,248)           Reserves         75,620         77,388           Retained profits         299,192         298,552           Non-controlling interest         343,337         344,465           Non-current liabilities         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         8,603         9,793           Deferred tax liabilities         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         8,114         8,	Share capital	1,410,881	1,410,881
Reserves         75,620         77,388           Retained profits         299,192         298,552           Non-controlling interest         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Borrowings         1,057,781         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         314,686         220,735           Lease liabilities         8,114         8,593           Tax payable         8,114         8,593           Tax payable         1,354,914         1,055,845           Total liabilities         2,180,645         2,113,626 </td <td>Treasury shares</td> <td>(99,108)</td> <td>(99,108)</td>	Treasury shares	(99,108)	(99,108)
Reserves         75,620         77,388           Retained profits         299,192         298,552           Non-controlling interest         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Borrowings         1,057,781         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         314,686         220,735           Lease liabilities         8,114         8,593           Tax payable         8,114         8,593           Tax payable         1,354,914         1,055,845           Total liabilities         2,180,645         2,113,626 </td <td>· · · · · · · · · · · · · · · · · · ·</td> <td>• •</td> <td>•</td>	· · · · · · · · · · · · · · · · · · ·	• •	•
Retained profits         299,192         298,552           Non-controlling interest         343,337         344,465           Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Corrent liabilities         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         314,686         220,735           Contract liabilities         8,114         8,593           Tax payable         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         1,354,914         1,055,845           Total labilities         2,180,645         2,113,626	· · · · · · · · · · · · · · · · · · ·	,	, ,
Non-controlling interest         343,337         344,465           Total equity         341         (2,065)           Non-current liabilities         2           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         314,686         220,735           Lease liabilities         8,114         8,593           Tax payable         8,114         8,593           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares	Retained profits		
Non-controlling interest         341         (2,065)           Total equity         343,678         342,400           Non-current liabilities         \$\$\$\$\$-\$\$\$ 15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         825,731         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         3,549,414         1,055,845           Total liabilities         2,180,645         2,113,626           Total lequity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company	'		
Total equity         343,678         342,400           Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         8,114         8,593           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,180,645         2,113,626           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         345,400	Non-controlling interest		
Non-current liabilities           Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         1,354,914         1,055,845           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares	-		
Provisions         15,772         15,197           Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares			
Borrowings         99,764         349,687           Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           Begree of the contract liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares			
Lease liabilities         695,465         677,846           Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           825,731         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         30,700         2,524,323         2,456,026			•
Contract liabilities         8,603         9,793           Deferred tax liabilities         6,127         5,258           825,731         1,057,781           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares	Borrowings	99,764	349,687
Deferred tax liabilities         6,127         5,258           Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         4,252         4,252			677,846
Current liabilities         1,057,781           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares			9,793
Current liabilities           Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2         2,524,323         2,456,026	Deferred tax liabilities		
Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2         2,2456,026		825,731	1,057,781
Provisions         1,025         1,445           Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2         2,2456,026	Current liabilities		_
Borrowings         373,289         215,895           Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         373,289         215,895		1 025	1 115
Trade payables         547,663         494,428           Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2,524,323         2,456,026			
Other payables         314,686         220,735           Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2,524,323         2,456,026			
Lease liabilities         110,122         113,816           Contract liabilities         8,114         8,593           Tax payable         15         933           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         2,524,323         2,456,026	· ·		
Contract liabilities         8,114         8,593           Tax payable         15         933           1,354,914         1,055,845           Total liabilities         2,180,645         2,113,626           Total equity and liabilities         2,524,323         2,456,026           Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares         4,456,026	• •		
Tax payable 15 933  Total liabilities 2,180,645 2,113,626  Total equity and liabilities 2,524,323 2,456,026  Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares			
Total liabilities 2,180,645 2,113,626  Total equity and liabilities 2,524,323 2,456,026  Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares		•	
Total liabilities  2,180,645  2,113,626  Total equity and liabilities  2,524,323  2,456,026  Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares	тах рауаріе		
Total equity and liabilities 2,524,323 2,456,026  Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares	<b>—</b>		
Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares			
Company, based on number of outstanding shares	Total equity and liabilities	2,524,323	2,456,026
iii issue with voting rights (sen)30.9631.06		22.22	24.25
	in issue with voting rights (sen)	30.96	31.06

## UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025 CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

#### Attributable to Equity Holders of the Company

Capital Fair value Asset  Share Treasury reorganisation adjustment revaluation Retained  capital shares deficit reserve reserve profits Total  RM'000 RM'000 RM'000 RM'000 RM'000 RM'000	Non- controlling interest RM'000	Total equity RM'000
<b>At 1 January 2025</b> 1,410,881 (99,108) (1,343,248) 30,077 47,311 298,552 344,465	(2,065)	342,400
Additional subscription of shares by non-controlling interests  Total comprehensive income (1,768) - 30,585 28,817  Transaction with owners:  Dividends on ordinary shares,	3,280 (874)	3,280 27,943
representing total transaction with		(20.045)
owners         -         -         -         -         -         -         (29,945)         (29,945)           At 30 June 2025         1,410,881         (99,108)         (1,343,248)         28,309         47,311         299,192         343,337	341	(29,945) 343,678
At 1 January 2024 1,410,881 (99,108) (1,343,248) 58,524 46,351 286,886 360,286  Additional subscription of shares by non-controlling interests	(2,990) 4,004	357,296 4,004
Total comprehensive income for the year (28,447) 960 41,611 14,124  Transaction with owners:  Dividends on ordinary shares, representing total transaction with owners (29,945) (29,945)	(3,079)	11,045
Owners (29,945) (25,945)  At 31 December 2024 1,410,881 (99,108) (1,343,248) 30,077 47,311 298,552 344,465	(2,065)	342,400

## UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Cash flows from oustomers and other receivables         1,794,418         1,574,137           Cash pacify from customers and other receivables         1,794,418         1,574,137           Cash generated from operations         339,594         111,744           Interest paid         (14,623)         (15,613)           Tax paid         104,629         (7,000)           Tax refund         574         -7           Net cash generated from operating activities         312,642         79,200           Cash flows from investing activities           Net cash generated from operating activities         45,311           Net cash generated from operating activities         312,642         79,200           Cash flows from investing activities         (5,131)         1           Net cash subscription of shares by non-controlling         (5,131)         1           Interest         3,280         -           Purchase of property, plant and equipment         257         211           Interest received         3,871         (376,000)           Withdrawal/(Placement) with broker under a Discretionary         3,871         (376,000)           Net cash used in investing activities         (29,945)		CUMULATIVE 6 months 30.06.2025 RM'000	
Cash receipts from customers and other receivables         1,794,418         1,574,337           Cash paid to suppliers and employees         (1,454,824)         (1,452,939)           Cash generated from operations         339,594         111,744           Interest paid         (12,897)         (15,613)           Tax paid         1,4629         (16,931)           Tax refund         312,642         79,200           Net cash generated from operating activities         312,642         79,200           Tax refund         (450)         -           Net cash generated from operating activities         (450)         -           Investment in joint ventures         (450)         -           Investment in joint ventures         (450)         -           Investment in associate         (450)         -           Additional subscription of shares by non-controlling interest         (450)         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment         (90,003)         (480,416)           Net cash used in investing activities         (2,676         (2,794) <td< td=""><td>Cash flows from operating activities</td><td></td><td></td></td<>	Cash flows from operating activities		
Cash generated from operations         339,594         111,744           Interest paid         (14,897)         (15,613)           Tax paid         574         -           Net cash generated from operating activities         312,642         79,200           Cash flows from investing activities           Investment in joint ventures         (5,131)           Investment in associate         (450)         -           Additional subscription of shares by non-controlling interest         3,280         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment and equipment luterest received         2,676         6,794           Withdrawal/(Placement) with broker under a Discretionary         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         (18,820)         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         (201,702)	Cash receipts from customers and other receivables	1,794,418	1,574,137
Interest paid	Cash paid to suppliers and employees	(1,454,824)	(1,462,393)
Tax paid Tax refund         (14,629) 574 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (16,931) 574         (10,931) 574         (1			
Tax refund         574         -           Net cash generated from operating activities         312,642         79,200           Cash flows from investing activities         (5,131)           Investment in joint ventures         (450)         -           Investment in associate         (450)         -           Additional subscription of shares by non-controlling interest         3,280         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment (106,290)         2,676         6,794           Withdrawall/(Placement) with broker under a Discretionary (107,200)         3,871         (376,000)           Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         (90,093)         (480,416)           Cash flows from financing activities         (29,945)         (29,945)           Proceeds from bankers' acceptances         (168,820)         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of principal & interest portion of lease liabilities         (99,923)         (149,888)           Repayment of medi			
Net cash generated from operating activities         312,642         79,200           Cash flows from investing activities         (5,131)           Investment in joint ventures         (450)         -           Investment in associate         (450)         -           Additional subscription of shares by non-controlling interest         3,280         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Purchase of property, plant and equipment interest received         2,576         2,11           Interest received         2,577         2,11           Withdrawall/Placement) with broker under a Discretionary         3,871         (376,000)           Net cash used in investing activities         3,871         (376,000)           Net cash used in investing activities         3,871         (29,945)           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (99,923)         (149,888)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabi			(16,931)
Cash flows from investing activities           Investment in joint ventures         -         (5,131)           Investment in associate         (450)         -           Additional subscription of shares by non-controlling interest         3,280         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment (99,727)         211         106,290           Proceeds from disposal of property, plant and equipment (99,727)         211         11           Interest received         2,676         6,794           Withdrawall/(Placement) with broker under a Discretionary         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         (90,093)         (480,416)           Cash flows from financing activities         (29,945)         (29,945)           Proceeds from bankers' acceptances         (88,820)         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and	<del>-</del>		
Investment in joint ventures	Net cash generated from operating activities	312,642	79,200
Investment in associate	Cash flows from investing activities		
Additional subscription of shares by non-controlling interest interest interest interest interest interest of property, plant and equipment (99,727) (106,290)         3,280 (106,290)           Purchase of property, plant and equipment proceeds from disposal of property, plant and equipment (2,676 (6,794)         2,676 (6,794)           Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net (90,093)         3,871 (376,000)           Net cash used in investing activities         (90,093) (480,416)           Cash flows from financing activities         (29,945)           Dividends paid on ordinary shares Proceeds from bankers' acceptances (168,820 (112,300)         112,300           Payment of principal & interest portion of lease liabilities (79,228) (69,343)         (69,343)           Repayment of medium term notes (99,923) (149,888)         (161,426) (121,200)           Repayment of medium term notes (99,923) (149,888)         (43)           Net cash used in financing activities (201,702) (258,119)         (258,119)           Net increase/(decrease) in cash and cash equivalents (201,702) (258,119)         (258,119)           Net increase/(decrease) in cash and cash equivalents at beginning of the financial period (217,947) (799,474)         (238,695) (40,040)           Cash and cash equivalents at the end of the financial period comprises the following:-         (238,695) (40,040)           Cash and bank balances (200,100) (200,100) (200,100) (200,100) (200,100)         (200,100) (200,100) (200,100) </td <td></td> <td>-</td> <td>(5,131)</td>		-	(5,131)
interest         3,280         -           Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment Interest received         257         211           Withdrawal/(Placement) with broker under a Discretionary         2,676         6,794           Withdrawal/(Placement) with broker under a Discretionary         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         5         (29,945)         (29,945)           Dividends paid on ordinary shares         (29,945)         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of brincipal & interest portion of lease liabilities         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of medium term notes         20,847         (659,335)           Net increase/(decrease) in cash and cash equivalents         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Ca	Investment in associate	(450)	-
Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment Interest received         257         211           Interest received         2,676         6,794           Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         (29,945)         (29,945)           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         20,847         (659,335)           Net cash used in financing activities         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Cash and cash equivalents at the end of the financial period comprises the following:-         238,695         140,040           <	Additional subscription of shares by non-controlling		
Purchase of property, plant and equipment         (99,727)         (106,290)           Proceeds from disposal of property, plant and equipment Interest received         257         211           Interest received         2,676         6,794           Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         (29,945)         (29,945)           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         20,847         (659,335)           Net cash used in financing activities         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Cash and cash equivalents at the end of the financial period comprises the following:-         238,695         140,040           <	interest	3,280	_
Proceeds from disposal of property, plant and equipment Interest received         257 (6,794)         211 (2,676)         6,794           Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities         (90,093)         (29,945)           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         -         (43)           Net cash used in financing activities         (201,702)         (258,119)           Net increase/(decrease) in cash and cash equivalents         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Cash and cash equivalents at end of the financial period comprises the following:-         238,695         140,040           Cash and bank balances         238,695	Purchase of property, plant and equipment	(99,727)	(106,290)
Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         -         (43)           Net cash used in financing activities         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Cash and cash equivalents at end of the financial period         217,947         799,474           Cash and cash equivalents at the end of the financial period comprises the following:-         Cash and bank balances         238,695         140,040           Fixed deposits with licensed banks         99         99			
Investment Fund, net         3,871         (376,000)           Net cash used in investing activities         (90,093)         (480,416)           Cash flows from financing activities           Dividends paid on ordinary shares         (29,945)         (29,945)           Proceeds from bankers' acceptances         168,820         112,300           Payment of principal & interest portion of lease liabilities         (79,228)         (69,343)           Repayment of bankers' acceptances         (161,426)         (121,200)           Repayment of medium term notes         (99,923)         (149,888)           Repayment of hire purchase and finance lease liabilities         -         (43)           Net cash used in financing activities         (201,702)         (258,119)           Net increase/(decrease) in cash and cash equivalents         20,847         (659,335)           Cash and cash equivalents at beginning of the financial period         217,947         799,474           Cash and cash equivalents at the end of the financial period comprises the following:-         Cash and bank balances         238,695         140,040           Fixed deposits with licensed banks         99         99	Interest received	2,676	6,794
Net cash used in investing activities  Cash flows from financing activities  Dividends paid on ordinary shares (29,945) (29,945) Proceeds from bankers' acceptances 168,820 112,300 (69,343) (79,228) (69,343) (79,228) (69,343) (101,426) (121,200) (101,426) (121,200) (101,426) (121,200) (101,426) (	Withdrawal/(Placement) with broker under a Discretionary		
Net cash used in investing activities  Cash flows from financing activities  Dividends paid on ordinary shares Proceeds from bankers' acceptances Payment of principal & interest portion of lease liabilities Repayment of bankers' acceptances Repayment of bankers' acceptances Repayment of birne purchase and finance lease liabilities Repayment of medium term notes Repayment of hire purchase and finance lease liabilities Repayment of medium term notes Repayment of principal & interest portion (121,200) Repayment of principal & int	Investment Fund, net	3,871	(376,000)
Dividends paid on ordinary shares Proceeds from bankers' acceptances Payment of principal & interest portion of lease liabilities Repayment of bankers' acceptances Repayment of medium term notes Repayment of hire purchase and finance lease liabilities Repayment of medium term notes Repayment of bankers' acceptances (161,426) (121,200) (149,888) Repayment of medium term notes (201,702) (258,119)  Net cash used in financing activities  20,847 (659,335) Cash and cash equivalents at beginning of the financial period 217,947 799,474 Cash and cash equivalents at end of the financial period comprises the following:- Cash and bank balances Cash and bank balances Fixed deposits with licensed banks	·	<del></del>	
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Payment of principal & interest portion of lease liabilities (79,228) (69,343) Repayment of bankers' acceptances (161,426) (121,200) Repayment of medium term notes (99,923) (149,888) Repayment of hire purchase and finance lease liabilities - (43) Net cash used in financing activities (201,702) (258,119)  Net increase/(decrease) in cash and cash equivalents 20,847 (659,335) Cash and cash equivalents at beginning of the financial period 217,947 799,474 Cash and cash equivalents at end of the financial period 238,794 140,139  Cash and cash equivalents at the end of the financial period comprises the following:-  Cash and bank balances 238,695 140,040 Fixed deposits with licensed banks 99 99			
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Repayment of medium term notes Repayment of hire purchase and finance lease liabilities Repayment of medium term notes (99,923) (43) Repayment of medium term notes (43) Repayment of hire purchase and finance lease liabilities - (43) Repayment of medium term notes (201,702) (258,119) Ret increase/(decrease) in cash and cash equivalents 20,847 (659,335) 217,947 238,794 238,794 238,695			
Repayment of hire purchase and finance lease liabilities			
Net cash used in financing activities (201,702) (258,119)  Net increase/(decrease) in cash and cash equivalents 20,847 (659,335)  Cash and cash equivalents at beginning of the financial period 217,947 799,474  Cash and cash equivalents at end of the financial period 238,794 140,139  Cash and cash equivalents at the end of the financial period comprises the following:-  Cash and bank balances 238,695 140,040  Fixed deposits with licensed banks 99 99		-	
Cash and cash equivalents at beginning of the financial period217,947799,474Cash and cash equivalents at end of the financial period238,794140,139Cash and cash equivalents at the end of the financial period comprises the following:-Cash and bank balances238,695140,040Fixed deposits with licensed banks9999	· · · · -	(201,702)	(258,119)
Cash and cash equivalents at beginning of the financial period217,947799,474Cash and cash equivalents at end of the financial period238,794140,139Cash and cash equivalents at the end of the financial period comprises the following:-Cash and bank balances238,695140,040Fixed deposits with licensed banks9999	Net increase/(decrease) in cash and cash equivalents	20 847	(659 335)
Cash and cash equivalents at end of the financial period 238,794 140,139  Cash and cash equivalents at the end of the financial period comprises the following:-  Cash and bank balances 238,695 140,040  Fixed deposits with licensed banks 99 99	•	•	, ,
Cash and cash equivalents at the end of the financial period comprises the following:-  Cash and bank balances  Fixed deposits with licensed banks  238,695 99 99			
Cash and bank balances 238,695 140,040 Fixed deposits with licensed banks 99 99	· · · · · · · · · · · · · · · · · · ·		,
Fixed deposits with licensed banks 99 99	Cash and Cash equivalents at the end of the illiancial period comprises the following.		
	•		
238,794 140,139	Fixed deposits with licensed banks		
	<u>-</u>	238,794	140,139

#### A1. CORPORATE INFORMATION

7-Eleven Malaysia Holdings Berhad ("SEM" or "the Company") is a public limited liability company, incorporated and domiciled in Malaysia.

The principal activity of the Company is investment holding.

The principal activities of its subsidiaries are in the operating and franchising of convenience stores under the "7-Eleven" brand name and investment holdings.

The Company and its subsidiaries are collectively referred to as the Group.

#### A2. BASIS OF PREPARATION

The interim financial report is unaudited and has been prepared in accordance with the requirements of Malaysian Financial Reporting Standard ("MFRS") 134 Interim Financial Reporting issued by the Malaysian Accounting Standards Board and paragraph 9.22 and Appendix 9B of the Listing Requirements of Bursa Malaysia Securities Berhad. It should be read in conjunction with the Group's annual audited financial statements for the year ended 31 December 2024.

The interim financial report is presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

#### A3. CHANGES IN ACCOUNTING POLICIES

The accounting policies and methods of computation adopted in the preparation of the interim financial report are consistent with those adopted in the audited financial statements for the year ended 31 December 2024 except as follows:

On 1 January 2025, the Group adopted the following amended MFRSs mandatory for annual financial period beginning on or after 1 January 2025:

Effective for annual financial periods beginning on or after

beginning or Description or afte

MFRS 121: Lack of Exchangeability (Amendments to MFRS 121)

1 January 2025

Adoption of the above standards and interpretations did not have any significant impact on the financial performance or position of the Group.

The standards, amendments to standards and IC Interpretation that are issued but not yet effective up to the date of issuance of the Group's financial statements are disclosed below:

Description	Effective for annual financial periods beginning on or after
MFRS 1, MFRS 7, MFRS 9, MFRS 10 & MFRS 107: Annual Improvements to MFRS Accounting Standards - Volume 11	1 January 2026
MFRS 7 & MFRS 9: Amendments to the Classification and Measurement of Financial Instruments (Amendments to MFRS 9 and MFRS 7)	1 January 2026
MFRS 7 & MFRS 9: Contracts Referencing Nature-dependent Electricity (Amendments to MFRS 9 and MFRS 7)	1 January 2026
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
MFRS 128: Sales or Contribution of Assets between an Investor and its Associate or Jo Venture (Amendments to MFRS 10 and MFRS 128)	oint Deferred

The Group has not early adopted any of the new or revised standards and amendments to standards that have been issued but not yet effective for the Group's accounting period beginning on or after 1 January 2024. The Group intend to adopt these standards, if applicable, when they become effective. The initial application of the new or revised MFRSs and Amendments to MFRSs, which will be applied prospectively or which requires extended disclosures, is not expected to have any significant financial impacts to the financial statements of the Group upon their initial adoption.

#### A4. SEASONALITY OR CYCLICALITY OF OPERATIONS

The business of the Group typically experience higher customer count, transaction value and sales during weekends, public holidays, school holidays and festive periods such as Chinese New Year, Hari Raya, Deepavali and Christmas.

#### A5. ITEMS OF UNUSUAL NATURE

There were no unusual items affecting assets, liabilities, equity, net income or cash flows during the financial period under review.

#### A6. CHANGES IN ESTIMATES

There were no changes in estimates of amounts reported in prior financial year that have had a material effect in the current financial period.

#### A7. CHANGES IN COMPOSITION OF THE GROUP

There were no changes in composition of the Group during the financial period under review.

#### A8. DEBT AND EQUITY SECURITIES

There were no issuances and repayments of debt and equity securities, share buy-backs, share cancellations and resales of treasury shares for the current financial period ended 30 June 2025 and period up to the date of this announcement.

#### A9. DIVIDEND PAID

During the financial period ended 30 June 2025, the Company paid a single tier cash dividend of 2.7 sen per ordinary share in 1,109,066,500 ordinary shares with voting rights. The entitlement date was fixed on 13 May 2025 and the cash dividend was paid on 27 May 2025.

#### **A10. SEGMENT REPORT**

Segmental analysis for the financial period ended 30 June 2025 is as follows:

Revenue	External RM'000	Inter- segment RM'000	Total RM'000
For the six months ended 30 June 2025			
Convenience stores	1,560,628	-	1,560,628
Others	241	262	503
Inter-segment elimination	<u>-</u>	(262)	(262)
	1,560,869		1,560,869
For the six months ended 30 June 2024			
Convenience stores	1,435,757	-	1,435,757
Others	253	227	480
Inter-segment elimination	<u> </u>	(227)	(227)
	1,436,010	-	1,436,010

	CUMULATIVE QUARTER 6 months ended			
Results	30.06.2025 RM'000	30.06.2024 RM'000		
Convenience stores	65,289	78,112		
Others	(199)	(1,167)		
	65,090	76,945		
Interest income	2,677	6,806		
Profit from operations	67,767	83,751		
Finance costs	(34,118)	(33,726)		
Share of results of associates/joint ventures	(261)	(1,220)		
Profit before tax	33,388	48,805		
Income tax expense	(3,677)	(16,976)		
Net profit for the year	29.711	31.829		

#### A11. PROPERTY, PLANT AND EQUIPMENT

During the 6 months ended 30 June, the Group acquired assets at costs of RM99.7million (2024 : RM106.3million). The assets acquired comprise mainly of renovation, furniture, fittings, equipment and computer equipment.

#### A12. SIGNIFICANT RELATED PARTY TRANSACTIONS

		CUMULATIVE 6 months 6 30.06.2025	•
Transacting party	Type of transaction	RM'000	RM'000
With subsidiaries company			
7-Eleven Malaysia Sdn Bhd ("7-Eleven Malaysia" or "7EMSB")	Advances from 7EMSB	35,925	195,185
	Interest income on advances to 7EMSB	-	834
	Interest expense on advances from 7EMSB	(2,185)	
Convenience Shopping (Sabah) Sdn Bhd ("CSSSB")	Repayment from CSSSB	110,100	-
Cuit Bild ( GCCGB )	Interest income on advances to CSSSB	10,764	10,711
With companies in which TSVT is deemed interested*			
U Mobile Sdn. Bhd. ("U Mobile")	Receipts of payment from U Mobile for commission for sale of mobile phone reloads	4,024	4,571
	Payments to U Mobile for reload transaction values for in-store services for sale of mobile phone reloads	(78,681)	(89,111)
	Receipts of payment from U Mobile for advertisement placement fees	6,407	5,935
	Prepaid incentive receivable for sale of mobile phone reloads	524	575
Securexpress Services Sdn. Bhd. ("Securexpress")	Payments to Securexpress for fees relating to the delivery of merchandise to stores	(6,242)	(2,971)
Bestari Food Trading Sdn Bhd ("BFT")	Payment to BFT for purchase of beverages	(198)	(196)
	Receipts of payment from BFT for advertising service income	293	129
Berjaya Times Square Sdn. Bhd. ("Berjaya Times Square")	Payment to BTSB for rental of property	(1,829)	(939)
Nural Enterprise Sdn Bhd ("Nural")	Payments to Nural for rental of property	(48)	(546)
	<u> </u>		

#### A12. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONT'D)

SIGNII IOANT NELATED FANTT TRANSACTIONS (CONT.D)		CUMULATIVE QUARTER 6 months ended 30.06.2025 30.06.20		
Transacting party	Type of transaction	RM'000	RM'000	
With companies in which TSVT is deemed interested*				
Sun Media Corporation Sdn Bhd ("Sun Media")	Advertising fees on placement of advertisement in The Sun newspaper	(2)	(1)	
Razer Fintech Holdings Pte. Ltd. and its subsidiary companies ("Razer")	Receipts of commission from Razer for in-store services	20,508	19,571	
	Payments to Razer for transaction values for in-store services	(2,930,508)	(2,412,312)	
	Commission paid for e-wallet transactions (Merchant Discount Rate)	(4,211)	(1,232)	
	Receipts of transaction values from Razer for e-wallet transactions	646,884	370,305	

#### **A13. CONTINGENT LIABILITIES**

The Group has bank guarantees amounting to RM16.6million (31 December 2024: RM15.9million) as security deposits in favour of various government and statutory bodies, and private companies.

The bank guarantee facility is granted to 7-Eleven Malaysia Sdn. Bhd. on a clean basis.

#### **A14. CAPITAL COMMITMENTS**

The Group		
Unaudited Aud		
As at	As at	
30.06.2025	31.12.2024	
RM'000	RM'000	
16,820	7,296	
227,643	119,436	
244,463	126,732	
	Unaudited As at 30.06.2025 RM'000  16,820 227,643	

#### **A15. SUBSEQUENT EVENT**

There were no significant events since the end of this current quarter up to the date of this announcement.

#### **B1. REVIEW OF THE PERFORMANCE OF THE GROUP**

#### Review of Current Quarter Performance versus Corresponding Quarter Last Year

The Convenience Stores had in 2Q-2025, recorded a Revenue of RM805.6m, an increase of RM53.8m or +7.2% as compared to RM751.8m achieved in the same quarter last year. The increase in Revenue is primarily attributed to the net addition of 58 new stores as compared to the corresponding quarter last year, complemented by the festive trade of Hari Raya which spurred consumer spending.

As compared to the same quarter last year, we had successfully added 272 of our CAFé by 7-Eleven store formats, bringing the total count to 655 CAFé by 7-Eleven stores in 2Q-2025. It is encouraging to note that these CAFé by 7-Eleven have proven to be more productive with improved fresh food product and coffee offerings compared to classic stores.

Operating Expenses increased by RM24.7m or +10.6%, primarily due to higher store operation-related expenses driven by longer operating hours and the net addition of 58 new stores, bringing the total number of stores to 2,651. The increase was also partly driven by a strategic expansion in our workforce to meet the anticipated business demand. Despite higher operating expenses, Profit After Tax for 2Q-2025 stood at RM19.7 million, remained largely unchanged compared to the same quarter last year.

#### Review of 6 Months Period Performance versus Corresponding Period Last Year

The Convenience Stores recorded revenue of RM1,560.9m for the period ended 30 June 2025, an increase of RM124.9m or +8.7% compared to RM1,436.0m in the same period last year. This Revenue growth was accompanied by a Gross Profit of RM483.8m, up RM35.8m or +8.0%, maintaining a stable Gross Profit margin of 31.0%.

Operating Expenses for the Convenience Stores increased by RM46.1m or +10.1%. This rise is attributed to higher store rental costs and utilities due to an expanded store network, increase in store depreciation, and including non-IT maintenance expenses.

Profit after tax was RM29.7m for the period ended 30 June 2025, representing a decrease of RM2.1 million or -6.7% compared to the corresponding period last year. The decline was mainly due to higher costs incurred in support of our CAFé by 7-Eleven expansion efforts. These investments, focused on network growth and operational capacity, are expected to yield long-term benefits and strengthen our overall financial performance.

### B2. MATERIAL CHANGES IN THE PROFIT BEFORE TAXATION FOR THE CURRENT QUARTER AS COMPARED WITH THE IMMEDIATE PRECEDING QUARTER

The Group recorded a higher Profit before Tax for the second quarter by RM8.9m or 72.3% against the immediate preceding quarter mainly due to higher gross profit in current quarter.

#### **B3. PROSPECTS**

Malaysia's economy expanded by 4.5% in Q2 2025, underpinned by resilient household spending, favourable labour market conditions, supportive policy measures, steady investment growth, and robust exports. The retail sector outlook is bolstered by planned increases in civil servant salaries and the minimum wage, both expected to lift consumer spending. Further support comes from Bank Negara Malaysia's 25-basis-point cut to the Overnight Policy Rate, lowering it to 2.75%, and the upcoming targeted RON95 fuel subsidy which will reduce the pump price to RM1.99 per litre by end of September. Nonetheless, challenges persist, including higher base electricity tariffs in Peninsular Malaysia from July 2025 to December 2027 and the widened scope of the Service Tax, now covering additional sectors such as property rentals, construction, financial services, private healthcare, education, and beauty services, with most taxed at 8% and essentials at 6%. These developments may exert inflationary pressure and weigh on the disposable incomes of lower- and middle-income households. Externally, the implementation of reciprocal U.S. tariffs, coupled with ongoing geopolitical conflicts, has heightened market risks and volatility. Despite these challenges, the Group remains focused on its strategic initiatives that align with prevailing market trends. With an expected increase in overall consumer spending, the Group remains optimistic about delivering a stronger performance in 2025.

Our focus for the Convenience Stores segment continues to be on the expansion of our new CAFé by 7-Eleven store format across Peninsular Malaysia. In addition, we remain committed to innovating and refreshing our fresh food menus, offering ready-to-go (RTG) and made-to-go (MTG) meals with a focus on clean, healthy ingredients and enhanced nutritional value. Equally important is our ongoing effort to grow both our competitively priced premium coffee sales and our private label offerings, catering to the emerging group of modern consumers who are increasingly prioritizing product attributes over traditional brand loyalty.

As of the date of this report, our CAFé by 7-Eleven network has expanded to over 700 outlets, now present in every state across Peninsular Malaysia. We want our customers to know that every visit to CAFé by 7-Eleven offers a fresh and rewarding experience — from a berbaloi cup of coffee starting at just RM2.90, to delicious RTG and MTG meal choices with our 7 Meals & 7 Savers Combo from only RM5.90, complemented by a wide range of exclusive private label products that deliver both value and quality. With CAFé by 7-Eleven, we are redefining convenience — transforming our stores into go-to destinations where customers can discover, enjoy, and trust our offerings every day.

#### **B4. VARIANCE OF ACTUAL RESULTS FROM PROFIT FORECAST AND PROFIT GUARANTEE**

The Group did not issue any profit forecast or profit estimate previously in any public document.

#### **B5. PROFIT FROM OPERATIONS**

Profit from continuing operations is arrived at after charging/(crediting):

	CURRENT QUARTER CUMULATIVE 3 months ended 6 months			
	30.06.2025 RM'000	30.06.2024 RM'000	30.06.2025 RM'000	30.06.2024 RM'000
Amortisation of intangible assets	1,118	1,118	2,237	2,237
Amortisation of right of use	30,649	27,116	62,120	54,121
Depreciation of property, plant and equipment	26,793	23,005	52,440	44,141
Loss/(Gain) on foreign exchange				
translation differences	(6)	5	(16)	17
Interest income	(1,112)	(1,544)	(2,677)	(6,806)
Interest expense	6,492	7,807	12,897	15,613
Loss on disposal of property, plant				
and equipment	358	43	1,046	679
Property, plant and equipment				
written off	1,518	1,815	3,771	1,816
Provision for and write off of inventories	15,668	11,288	30,181	20,989

Other than as presented in the condensed consolidated statements of comprehensive income and as disclosed above, there were no gain or loss on disposal of quoted or unquoted investments or properties, impairment of other assets, gain or loss on derivatives and exceptional items included in the results of the current quarter and financial period ended 30 June 2025.

#### **B6. TAXATION**

	CURRENT QUARTER 3 months ended		CUMULATIVE QUARTER 6 months ended	
	30.06.2025	30.06.2024	30.06.2025	30.06.2024
	RM'000	RM'000	RM'000	RM'000
Income tax:				
Current period provision	4,930	10,973	6,809	16,976
Overprovision in prior year	(4,000)		(4,000)	-
	930	10,973	2,809	16,976
Deferred tax:				
Relating to reversal of				
temporary differences	547	-	868	-
•	1,477	10,973	3,677	16,976

Income tax expense is recognised based on management's best estimation. The Group's consolidated effective tax rates for the current quarter and financial period ended 30 June 2025 were lower than the Malaysian's statutory tax rate mainly due to certain gains which are not taxable under tax legislation.

#### **B7. STATUS OF CORPORATE PROPOSALS**

There were no corporate proposals announced but not completed at the date of this report.

#### B8. STATUS OF UTILISATION OF PROCEEDS FROM DISPOSAL OF CARING

The status of utilisation of the proceeds from disposal of Caring on 30 June 2025 are as follows:

Purpose	Proposed utilisation RM'000	Actual utilisation on 30 June 2025 RM'000	Balance RM'000	Estimated time frame for utilisation
Repayment of borrowings	250,000	(250,000)	1	within 12 months
CAFé by 7-Eleven expansion	407,442	(271,861)	135,581	Within 24 months
Estimated expenses in relation to the Proposed Disposal	8,806	(8,806)	-	Within 6 months
Total gross procceeds	666,248	(530,667)	135,581	

#### **B9. GROUP BORROWINGS**

The Group borrowings which are denominated in Ringgit Malaysia ("RM") as at 30 June 2025 are as follows: -

	Unaudited As at 30.06.2025 RM'000	Audited As at 31.12.2024 RM'000
Short term borrowings		
Unsecured:		
Bankers' acceptances	63,289	55,895
Medium term notes	250,000	100,000
Revolving credit	60,000	60,000
Long term borrowings	373,289_	215,895
Unsecured:		
Medium term notes	99,764	349,687
	99,764	349,687
Total borrowings		
Bankers' acceptances	63,289	55,895
Medium term notes	349,764	449,687
Revolving credit	60,000	60,000
	473,053	565,582

#### **B10. MATERIAL LITIGATION**

There was no material litigation for the current financial period to date.

#### **B11. DIVIDEND**

No dividend was declared or recommended for payment by the Company for the current quarter (previous corresponding quarter : Nil)

#### **B12. EARNINGS PER SHARE**

	CURRENT QUARTER 3 months ended		CUMULATIVE QUARTER 6 months ended	
	30.06.2025	30.06.2024	30.06.2025	30.06.2024
Net profit attributable to equity				
holders of the company (RM'000)	19,955	20,497	30,585	33,334
Weighted average number of				
ordinary shares in issue ('000)	1,109,067	1,109,067	1,109,067	1,109,067
Basic/diluted earnings				
per ordinary share (sen)	1.80	1.85	2.76	3.01

The Company does not have any dilutive potential ordinary shares in issue for the current quarter to date.

#### **B13. AUDITORS' REPORT ON PRECEDING ANNUAL FINANCIAL STATEMENTS**

The auditors' report on the financial statements for the financial year ended 31 December 2024 was not qualified.