

7-Eleven Malaysia Holdings Berhad
[Registration No: 201301028701 (1058531-W)]

Date : 26 FEBRUARY 2026

Subject: UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER
ENDED 31 DECEMBER 2025

<u>Table of contents</u>	Page
Condensed Consolidated Statements of Comprehensive Income	1
Condensed Consolidated Statements of Financial Position	2
Condensed Consolidated Statements of Changes in Equity	3
Condensed Consolidated Statements of Cash Flows	4
Notes to the Interim Financial Report	5 - 11
Additional Information Required by the Listing Requirements of Bursa Malaysia Securities Berhad ('Bursa Securities LR')	12 - 14

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM'000	RM'000	RM'000	RM'000
Revenue	821,175	745,493	3,177,898	2,925,548
Cost of sales	(583,983)	(519,385)	(2,220,488)	(2,022,809)
Gross profit	237,192	226,108	957,410	902,739
Other operating income	54,041	55,805	188,239	192,630
Selling and distribution expenses	(226,366)	(207,580)	(900,821)	(801,995)
Administrative and other operating expenses	(47,651)	(47,629)	(140,025)	(151,003)
Profit from operations	17,216	26,704	104,803	142,371
Finance costs	(16,354)	(16,371)	(66,192)	(66,040)
Share of results of associates	39	-	(28)	-
Share of results of joint ventures	-	(442)	-	(2,530)
Profit before tax	901	9,891	38,583	73,801
Income tax expense	(1,419)	(13,410)	(6,226)	(35,269)
(Loss)/Profit after tax	(518)	(3,519)	32,357	38,532
Other comprehensive income not to be reclassified to profit or loss in subsequent year:				
Net changes in fair value reserve of investments classified as fair value through other comprehensive income ("FVTOCI")	(6,602)	(28,447)	(8,369)	(28,447)
Revaluation of land and buildings	4,124	1,176	4,124	1,176
Deferred taxation	(874)	(216)	(874)	(216)
Remeasurement of defined benefit plans	(23)	-	(23)	-
Foreign currency translation	(828)	-	(828)	-
Total other comprehensive income (net of taxation):	(4,203)	(27,487)	(5,970)	(27,487)
Total comprehensive income for the financial year	(4,721)	(31,006)	26,387	11,045
(Loss)/Profit after tax attributable to:				
Equity holders of the Company	(726)	(2,655)	31,994	41,611
Non-controlling interest	208	(864)	363	(3,079)
	(518)	(3,519)	32,357	38,532
Total comprehensive income for the financial year				
Equity holders of the Company	(4,929)	(30,142)	26,024	14,124
Non-controlling interest	208	(864)	363	(3,079)
	(4,721)	(31,006)	26,387	11,045
Basic/diluted earnings per ordinary share (sen) (Note B12)				
	(0.07)	(0.24)	2.88	3.75

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

	The Group	
	Unaudited As at 31.12.2025 RM'000	Audited As at 31.12.2024 RM'000
Assets		
Non-current assets		
Property, plant and equipment	742,739	568,290
Right of use assets	842,100	744,639
Intangible assets	2,259	6,719
Investment in associates	4,426	3,287
Other investments	135,820	157,526
Sundry receivables	32,077	31,916
Deferred tax assets	12,271	10,291
	<u>1,771,692</u>	<u>1,522,668</u>
Current assets		
Inventories	494,409	420,030
Sundry receivables	151,290	231,634
Tax recoverable	27,807	20,417
Other investments	4,803	43,330
Cash and bank balances	100,551	217,947
	<u>778,860</u>	<u>933,358</u>
Total assets	<u>2,550,552</u>	<u>2,456,026</u>
Equity and liabilities		
Equity attributable to equity holders of the Company		
Share capital	1,410,881	1,410,881
Treasury shares	(99,108)	(99,108)
Capital reorganisation deficit	(1,343,248)	(1,343,248)
Reserves	71,418	77,388
Retained profits	300,601	298,552
	<u>340,544</u>	<u>344,465</u>
Non-controlling interest	1,578	(2,065)
Total equity	<u>342,122</u>	<u>342,400</u>
Non-current liabilities		
Provisions	17,081	15,197
Borrowings	99,840	349,687
Lease liabilities	784,050	677,846
Contract liabilities	7,187	9,793
Deferred tax liabilities	7,889	5,258
	<u>916,047</u>	<u>1,057,781</u>
Current liabilities		
Provisions	1,019	1,445
Borrowings	374,980	215,895
Trade payables	536,714	494,428
Other payables	256,993	220,735
Lease liabilities	111,135	113,816
Contract liabilities	8,131	8,593
Tax payable	3,411	933
	<u>1,292,383</u>	<u>1,055,845</u>
Total liabilities	<u>2,208,430</u>	<u>2,113,626</u>
Total equity and liabilities	<u>2,550,552</u>	<u>2,456,026</u>
Net assets per share attributable to ordinary equity holders of the Company, based on number of outstanding shares in issue with voting rights (sen)	<u>30.71</u>	<u>31.06</u>

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

Attributable to Equity Holders of the Company

	Share capital RM'000	Treasury shares RM'000	Capital reorganisation deficit RM'000	Fair value adjustment reserve RM'000	Asset revaluation reserve RM'000	Foreign currency translation reserve RM'000	Remeasurement of defined benefit plans RM'000	Retained profits RM'000	Total RM'000	Non-controlling interest RM'000	Total equity RM'000
At 1 January 2025	1,410,881	(99,108)	(1,343,248)	30,077	47,311	-	-	298,552	344,465	(2,065)	342,400
Additional subscription of shares by non-controlling interests	-	-	-	-	-	-	-	-	-	3,280	3,280
Total comprehensive income	-	-	-	(8,369)	3,250	(828)	(23)	31,994	26,024	363	26,387
Transaction with owners:											
Dividends on ordinary shares, representing total transaction with owners	-	-	-	-	-	-	-	(29,945)	(29,945)	-	(29,945)
At 31 December 2025	1,410,881	(99,108)	(1,343,248)	21,708	50,561	(828)	(23)	300,601	340,544	1,578	342,122
At 1 January 2024	1,410,881	(99,108)	(1,343,248)	58,524	46,351	-	-	286,886	360,286	(2,990)	357,296
Additional subscription of shares by non-controlling interests	-	-	-	-	-	-	-	-	-	4,004	4,004
Total comprehensive income for the year	-	-	-	(28,447)	960	-	-	41,611	14,124	(3,079)	11,045
Transaction with owners:											
Dividends on ordinary shares, representing total transaction with owners	-	-	-	-	-	-	-	(29,945)	(29,945)	-	(29,945)
At 31 December 2024	1,410,881	(99,108)	(1,343,248)	30,077	47,311	-	298,552	298,552	344,465	(2,065)	342,400

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

	CUMULATIVE QUARTER	
	12 months ended	
	31.12.2025	31.12.2024
	RM'000	RM'000
Cash flows from operating activities		
Cash receipts from customers and other receivables	3,540,817	3,058,747
Cash paid to suppliers and employees	<u>(3,075,325)</u>	<u>(2,881,779)</u>
Cash generated from operations	465,492	176,968
Interest paid	(23,468)	(28,767)
Tax paid	(13,993)	(36,322)
Tax refund	4,536	-
Net cash generated from operating activities	<u>432,567</u>	<u>111,879</u>
Cash flows from investing activities		
Acquisition of subsidiaries	(6,659)	-
Acquisition of other investments	-	(14,656)
Investment in joint ventures	-	(5,131)
Investment in associates	(900)	(3,287)
Equity contributions from non-controlling interests	-	4,004
Additional subscription of shares by non-controlling interest	3,280	-
Purchase of property, plant and equipment	(290,486)	(230,543)
Proceeds from disposal of property, plant and equipment	541	680
Dividend income received	2,935	1,588
Interest received	4,241	9,890
Withdrawal/(Placement) with broker under a Discretionary Investment Fund, net	16,386	(113,545)
Net cash used in investing activities	<u>(270,662)</u>	<u>(351,000)</u>
Cash flows from financing activities		
Dividends paid on ordinary shares	(29,945)	(29,945)
Proceeds from bankers' acceptances	371,578	253,395
Payment of principal & interest portion of lease liabilities	(158,594)	(140,285)
Repayment of bankers' acceptances	(362,493)	(275,400)
Repayment of medium term notes	(99,847)	(150,000)
Repayment of hire purchase and finance lease liabilities	-	(171)
Net cash used in financing activities	<u>(279,301)</u>	<u>(342,406)</u>
Net decrease in cash and cash equivalents	(117,396)	(581,527)
Cash and cash equivalents at beginning of the financial year	217,947	799,474
Cash and cash equivalents at end of the financial year	<u>100,551</u>	<u>217,947</u>
Cash and cash equivalents at the end of the financial year comprises the following:-		
Cash and bank balances	100,452	217,848
Fixed deposits with licensed banks	99	99
	<u>100,551</u>	<u>217,947</u>

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
NOTES TO THE INTERIM FINANCIAL REPORT

A1. CORPORATE INFORMATION

7-Eleven Malaysia Holdings Berhad ("SEM" or "the Company") is a public limited liability company, incorporated and domiciled in Malaysia.

The principal activity of the Company is investment holding.

The principal activities of its subsidiaries are in the operating and franchising of convenience stores under the "7-Eleven" brand name, pharmaceutical operation in Indonesia and investment holdings.

The Company and its subsidiaries are collectively referred to as the Group.

A2. BASIS OF PREPARATION

The interim financial report is unaudited and has been prepared in accordance with the requirements of Malaysian Financial Reporting Standard ("MFRS") 134 Interim Financial Reporting issued by the Malaysian Accounting Standards Board and paragraph 9.22 and Appendix 9B of the Listing Requirements of Bursa Malaysia Securities Berhad. It should be read in conjunction with the Group's annual audited financial statements for the year ended 31 December 2024.

The interim financial report is presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

A3. CHANGES IN ACCOUNTING POLICIES

The accounting policies and methods of computation adopted in the preparation of the interim financial report are consistent with those adopted in the audited financial statements for the year ended 31 December 2024 except as follows:

On 1 January 2025, the Group adopted the following amended MFRSs mandatory for annual financial period beginning on or after 1 January 2025:

Description	Effective for annual financial periods beginning on or after
MFRS 121: Lack of Exchangeability (Amendments to MFRS 121)	1 January 2025

Adoption of the above standards and interpretations did not have any significant impact on the financial performance or position of the Group.

The standards, amendments to standards and IC Interpretation that are issued but not yet effective up to the date of issuance of the Group's financial statements are disclosed below:

Description	Effective for annual financial periods beginning on or after
MFRS 1, MFRS 7, MFRS 9, MFRS 10 & MFRS 107: Annual Improvements to MFRS Accounting Standards - Volume 11	1 January 2026
MFRS 7 & MFRS 9: Amendments to the Classification and Measurement of Financial Instruments (Amendments to MFRS 9 and MFRS 7)	1 January 2026
MFRS 7 & MFRS 9: Contracts Referencing Nature-dependent Electricity (Amendments to MFRS 9 and MFRS 7)	1 January 2026
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19: Subsidiaries without Public Accountability: Disclosures (Amendments to MFRS 19)	1 January 2027
MFRS 121: Translation to a Hyperinflationary Presentation Currency (Amendments to MFRS 121)	1 January 2027
MFRS 128: Sales or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to MFRS 10 and MFRS 128)	Deferred

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
NOTES TO THE INTERIM FINANCIAL REPORT

The Group has not early adopted any of the new or revised standards and amendments to standards that have been issued but not yet effective for the Group's accounting period beginning on or after 1 January 2025. The Group intend to adopt these standards, if applicable, when they become effective. The initial application of the new or revised MFRSs and Amendments to MFRSs, which will be applied prospectively or which requires extended disclosures, is not expected to have any significant financial impacts to the financial statements of the Group upon their initial adoption.

A4. SEASONALITY OR CYCLICALITY OF OPERATIONS

The business of the Group typically experience higher customer count, transaction value and sales during weekends, public holidays, school holidays and festive periods such as Chinese New Year, Hari Raya, Deepavali and Christmas.

A5. ITEMS OF UNUSUAL NATURE

There were no unusual items affecting assets, liabilities, equity, net income or cash flows during the financial year under review.

A6. CHANGES IN ESTIMATES

There were no changes in estimates of amounts reported in prior financial year that have had a material effect in the current financial year.

A7. CHANGES IN COMPOSITION OF THE GROUP

There were no changes in composition of the Group during the financial year under review except for the following:-

1. On 31 July 2025, Indo Ventures Sdn Bhd ("IVSB"), a wholly-owned subsidiary of the Group, acquired remaining 49.9% equity interests in PT Era Caring Indonesia ("ECI") for a cash consideration of IDR20,283,048,055 (equivalent to approximately RM5.56 million). Upon completion of the share subscription, the Group's equity interest in ECI increased from 50.1% to 100% and hence, ECI became a subsidiary company of the Group.

2. On 31 July 2025, PT Nusantara Sehat Lestari ("NSL"), a wholly-owned subsidiary of the Group, acquired 100% equity interests in PT Era Farma Indonesia and its subsidiaries ("EFI Group") for a cash consideration of IDR5,294,393,203 (equivalent to approximately RM1.41 million). Upon completion of the share subscription, EFI Group became subsidiary companies of the Group.

A8. DEBT AND EQUITY SECURITIES

There were no issuances and repayments of debt and equity securities, share buy-backs, share cancellations and resales of treasury shares for the current financial year ended 31 December 2025 and period up to the date of this announcement.

A9. DIVIDEND PAID

During the financial year ended 31 December 2025, the Company paid a single tier cash dividend of 2.7 sen per ordinary share in 1,109,066,500 ordinary shares with voting rights. The entitlement date was fixed on 13 May 2025 and the cash dividend was paid on 27 May 2025.

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
NOTES TO THE INTERIM FINANCIAL REPORT

A10. SEGMENT REPORT

Segmental analysis for the financial year ended 31 December 2025 is as follows:

Revenue	External RM'000	Inter- segment RM'000	Total RM'000
For the twelve months ended 31 December 2025			
Convenience stores	3,177,381	-	3,177,381
Others	517	525	1,042
Inter-segment elimination	-	(525)	(525)
	<u>3,177,898</u>	<u>-</u>	<u>3,177,898</u>
For the twelve months ended 31 December 2024			
Convenience stores	2,925,040	-	2,925,040
Others	508	454	962
Inter-segment elimination	-	(454)	(454)
	<u>2,925,548</u>	<u>-</u>	<u>2,925,548</u>

Results	CUMULATIVE QUARTER	
	12 months ended	
	31.12.2025 RM'000	31.12.2024 RM'000
Convenience stores	106,346	135,466
Others	(5,784)	(3,323)
	<u>100,562</u>	<u>132,143</u>
Interest income	4,241	10,225
Profit from operations	104,803	142,368
Finance costs	(66,192)	(66,040)
Share of results of associates	(28)	-
Share of results of joint ventures	-	(2,527)
Profit before tax	38,583	73,801
Income tax expense	(6,226)	(35,269)
Net profit for the year	32,357	38,532

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
NOTES TO THE INTERIM FINANCIAL REPORT

A11. PROPERTY, PLANT AND EQUIPMENT

During the 12 months ended 31 December, the Group acquired assets at costs of RM290.5million (2024 : RM230.5million). The assets acquired comprise mainly of renovation, furniture, fittings, equipment and computer equipment.

A12. SIGNIFICANT RELATED PARTY TRANSACTIONS

Transacting party	Type of transaction	CUMULATIVE QUARTER	
		31.12.2025 RM'000	31.12.2024 RM'000
With subsidiaries company			
7-Eleven Malaysia Sdn Bhd ("7-Eleven Malaysia" or "7EMSB")	Advances from 7EMSB	46,077	215,556
	Interest income on advances to 7EMSB	-	1,274
	Interest expense on advances from 7EMSB	(5,153)	(3,353)
Convenience Shopping (Sabah) Sdn Bhd ("CSSSB")	Repayment from CSSSB	117,800	-
	Interest income on advances to CSSSB	19,819	21,785
Indo Ventures Sdn Bhd ("IVSB")	Advances to IVSB	(6,960)	-
	Interest income on advances to IVSB	105	-
With companies in which TSVT is deemed interested*			
U Mobile Sdn. Bhd. ("U Mobile")	Receipts of payment from U Mobile for commission for sale of mobile phone reloads	7,711	8,781
	Payments to U Mobile for reload transaction values for in-store services for sale of mobile phone reloads	(150,827)	(171,050)
	Receipts of payment from U Mobile for advertisement placement fees	11,753	11,875
	Prepaid incentive receivable for sale of mobile phone reloads	959	1,115
Securexpress Services Sdn. Bhd. ("Securexpress")	Payments to Securexpress for fees relating to the delivery of merchandise to stores	(12,551)	(10,226)
Bestari Food Trading Sdn Bhd ("BFT")	Payment to BFT for purchase of beverages	(910)	(526)
	Receipts of payment from BFT for advertising service income	417	369

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
NOTES TO THE INTERIM FINANCIAL REPORT

A12. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONT'D)

Transacting party	Type of transaction	CUMULATIVE QUARTER	
		12 months ended 31.12.2025 RM'000	31.12.2024 RM'000
With companies in which TSVT is deemed interested*			
Berjaya Times Square Sdn. Bhd. ("Berjaya Times Square")	Payment to BTSSB for rental of property	(2,328)	(1,743)
Nural Enterprise Sdn Bhd ("Nural")	Payments to Nural for rental of property	(96)	(597)
Sun Media Corporation Sdn Bhd ("Sun Media")	Advertising fees on placement of advertisement in The Sun newspaper	(4)	(29)
Razer Fintech Holdings Pte. Ltd. and its subsidiary companies ("Razer")	Receipts of commission from Razer for in-store services	40,478	39,606
	Payments to Razer for transaction values for in-store services	(5,974,522)	(5,206,257)
	Commission paid for e-wallet transactions (Merchant Discount Rate)	(9,245)	(4,579)
	Receipts of transaction values from Razer for e-wallet transactions	1,403,156	909,240

A13. CONTINGENT LIABILITIES

The Group has bank guarantees amounting to RM21.5million (31 December 2024: RM15.9million) as security deposits in favour of various government and statutory bodies, and private companies.

The bank guarantee facility is granted to 7-Eleven Malaysia Sdn. Bhd. on a clean basis.

A14. CAPITAL COMMITMENTS

	The Group	
	Unaudited As at 31.12.2025 RM'000	Audited As at 31.12.2024 RM'000
Property, plant and equipment		
- approved and contracted for	22,375	7,296
- approved but not contracted for	29,961	119,436
	52,336	126,732

A15. SUBSEQUENT EVENT

There were no significant events since the end of this current quarter up to the date of this announcement.

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR**

B1. REVIEW OF THE PERFORMANCE OF THE GROUP

Review of Current Quarter Performance versus Corresponding Quarter Last Year

	RM'm	4Q25	4Q24	Var
<u>Revenue:</u>				
Convenience stores		814.6	746	69.1
Pharmaceutical		6.6	-	6.6
Total		821.2	745.5	75.7
<u>Profit After Tax:</u>				
Convenience stores		1.8	(3.5)	5.3
Pharmaceutical		(2.3)	-	(2.3)
Total		(0.5)	(3.5)	3.0

In 4Q-2025, the Group recorded Revenue of RM821.2m, an increase of RM75.7m or +10.2% as compared to RM745.5m achieved in the same quarter last year. The increase in Revenue is primarily attributed to the net addition of 100 new stores as compared to the corresponding quarter last year, complemented by public holidays in the current quarter, leading to a higher APSD. As a result, Revenue from the Convenience Stores segment increased by RM69.1m or +9.3% higher as compared to corresponding quarter last year.

As compared to the same quarter last year, we had successfully added 323 of our CAFé by 7-Eleven store formats, bringing the total count to 859 CAFé by 7-Eleven stores in 4Q-2025. It is encouraging to note that these CAFé by 7-Eleven have proven to be more productive with improved fresh food product and coffee offerings compared to classic stores.

Operating Expenses for Convenience Stores segment increased by RM15.5m or +6.1%, primarily due to higher store operation-related expenses driven by the net addition of 100 new stores, bringing the total number of stores to 2,735. The increase was also partly driven by a strategic expansion in our workforce to meet the anticipated business demand. The Convenience Stores segment recorded a Profit after tax of RM1.8m, increased by RM5.3m as compared to corresponding quarter last year.

While the Indonesian Pharmaceutical operations, which recorded RM6.6 million in revenue across 14 outlets. While more stores are already achieving positive EBITDA, due to lack of scale, the operations still recorded a Loss After Tax amounting to RM2.3m in this quarter.

Review of 12 Months Period Performance versus Corresponding Period Last Year

	RM'm	2025	2024	Var
<u>Revenue:</u>				
Convenience stores		3,171.3	2,925.5	245.8
Pharmaceutical		6.6	-	6.6
Total		3,177.9	2,925.5	252.4
<u>Profit After Tax:</u>				
Convenience stores		34.7	38.5	(3.8)
Pharmaceutical		(2.3)	-	(2.3)
Total		32.4	38.5	(6.1)

The Group recorded Revenue of RM3,177.9m for the year ended 31 December 2025, an increase of RM252.4m or +8.6% compared to RM2,925.5m in the previous year. The Convenience Stores segment contributed RM245.8m or +8.4% of this growth, supported by continued network expansion and steady store-level performance. This Revenue growth was accompanied by a Gross Profit of RM957.4m, up RM54.7m or +6.1%, while maintaining a stable Gross Profit margin of 30.1%.

Operating Expenses for the Convenience Stores segment increased by RM84.6m or +8.9%. This rise was attributed to higher store rental costs and utilities due to an expanded store network, increase in store depreciation, and including maintenance expenses.

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR**

With a quarter of pharmaceutical losses amounting RM2.3m, the Group recorded a Profit after tax of RM32.4m for the year ended 31 December 2025, representing a decrease of RM6.1m or -15.8% compared to the previous year. The Group's Profit after tax was predominantly contributed by the Convenience Stores segment, which recorded a Profit after tax of RM34.7m. The decline was mainly due to higher costs incurred in support of our CAFé by 7-Eleven expansion efforts. These investments, focused on network growth and operational capacity, are expected to yield long-term benefits and strengthen our overall financial performance.

B2. MATERIAL CHANGES IN THE PROFIT BEFORE TAXATION FOR THE CURRENT QUARTER AS COMPARED WITH THE IMMEDIATE PRECEDING QUARTER

The Group recorded a lower Profit before Tax for the fourth quarter by -RM3.4m or -79.0% against the immediate preceding quarter mainly due to lower gross profit margin and higher operating expenses in current quarter.

B3. PROSPECTS

The Group's outlook for 2026 remains cautiously optimistic, supported by the anticipated surge in tourist arrivals for Visit Malaysia Year 2026 and boosted household disposable income following civil service salary adjustments. The management is also mindful of potential headwinds, particularly pending inclusion in government targeted subsidy programs and the broader impact of subsidy rationalization on overall consumer spending power.

The convenience store operations are currently in an expansionary period marked by elevated operating expenses, primarily due to the staffing and infrastructure required for fresh food expansion. The management is proactively navigating this phase by refining store-level efficiencies and optimising the fresh food mix. By leveraging its dominant market footprint and digital loyalty ecosystem to drive higher transaction values, the Group aims to enhance overall store profitability and bridge the gap between overheads and long-term sustainable growth.

As of the date of this report, our CAFé by 7-Eleven network has expanded to over 800 outlets, now present in every state across Peninsular Malaysia. We want our customers to know that every visit to CAFé by 7-Eleven offers a fresh and rewarding experience — from a “berbaloi” cup of coffee starting at just RM2.90, to delicious Ready to Go (“RTG”) and Made to Go (“MTG”) meal choices with our 7 Meals & 7 Savers Combo from only RM5.90, complemented by a wide range of exclusive private label products that deliver both value and quality. With CAFé by 7-Eleven, we are redefining convenience — transforming our stores into go-to destinations where customers can discover, enjoy, and trust our offerings every day.

The Indonesia pharmaceutical operations currently in an incubation period and seeking penetration into the market at this stage. Moving forward, the focus is on a strategic gestation period where the operation will fine-tune its operational infrastructure and ground-test product-pricing strategies. This disciplined approach ensures the business model is optimised for profitability before accelerating the store rollout to capture greater market share.

B4. VARIANCE OF ACTUAL RESULTS FROM PROFIT FORECAST AND PROFIT GUARANTEE

The Group did not issue any profit forecast or profit estimate previously in any public document.

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR

B5. PROFIT FROM OPERATIONS

Profit from continuing operations is arrived at after charging/(crediting):

	CURRENT QUARTER		CUMULATIVE QUARTER	
	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM'000	RM'000	RM'000	RM'000
Amortisation of intangible assets	1,119	1,119	4,475	4,475
Amortisation of right of use	30,397	27,722	123,880	109,070
Depreciation of property, plant and equipment	32,338	24,713	113,262	93,329
Loss/(Gain) on foreign exchange translation differences	1	13	(11)	29
Impairment of property, plant and equipment	-	3,000	-	3,000
Impairment of joint ventures	-	2,601	-	2,601
Interest income	(993)	(2,124)	(4,241)	(10,225)
Interest expense	5,296	6,562	23,468	28,767
Loss on disposal of property, plant and equipment	967	986	2,556	2,024
Property, plant and equipment written off	1,689	2,478	7,073	5,785
Provision for and write off of inventories	25,295	14,964	74,416	48,496

Other than as presented in the condensed consolidated statements of comprehensive income and as disclosed above, there were no gain or loss on disposal of quoted or unquoted investments or properties, impairment of other assets, gain or loss on derivatives and exceptional items included in the results of the current quarter and financial year ended 31 December 2025.

B6. TAXATION

	CURRENT QUARTER		CUMULATIVE QUARTER	
	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM'000	RM'000	RM'000	RM'000
Income tax:				
Current period provision	701	12,842	8,858	30,318
Overprovision in prior year	(2,634)	-	(7,255)	(1,617)
	(1,933)	12,842	1,603	28,701
Deferred tax:				
Relating to reversal of temporary differences	3,124	568	4,395	7,920
Under/(Over) provision in prior year	228	-	228	(1,352)
	3,352	568	4,623	6,568
	1,419	13,410	6,226	35,269

Income tax expense is recognised based on management's best estimation. The Group's consolidated effective tax rates for the financial year ended 31 December 2025 were lower than the Malaysian's statutory tax rate mainly due to certain gains which are not taxable under tax legislation.

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR**

B7. STATUS OF CORPORATE PROPOSALS

There were no corporate proposals announced but not completed at the date of this report.

B8. STATUS OF UTILISATION OF PROCEEDS FROM DISPOSAL OF CARING

The status of utilisation of the proceeds from disposal of Caring on 31 December 2025 are as follows:

Purpose	Proposed utilisation RM'000	Actual utilisation on 31 December 2025 RM'000	Balance RM'000	Estimated time frame for utilisation
Repayment of borrowings	250,000	(250,000)	-	within 12 months
CAFé by 7-Eleven expansion	407,442	(385,083)	22,359	Within 24 months
Estimated expenses in relation to the Proposed Disposal	8,806	(8,806)	-	Within 6 months
Total gross proceeds	666,248	(643,889)	22,359	

**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR**

B9. GROUP BORROWINGS

The Group borrowings which are denominated in Ringgit Malaysia ("RM") as at 31 December 2025 are as follows: -

	Unaudited As at 31.12.2025 RM'000	Audited As at 31.12.2024 RM'000
Short term borrowings		
Unsecured:		
Bankers' acceptances	64,980	55,895
Medium term notes	250,000	100,000
Revolving credit	60,000	60,000
	<u>374,980</u>	<u>215,895</u>
Long term borrowings		
Unsecured:		
Medium term notes	99,840	349,687
	<u>99,840</u>	<u>349,687</u>
Total borrowings		
Bankers' acceptances	64,980	55,895
Medium term notes	349,840	449,687
Revolving credit	60,000	60,000
	<u>474,820</u>	<u>565,582</u>

B10. MATERIAL LITIGATION

There was no material litigation for the current financial year to date.

B11. DIVIDEND

No dividend was declared or recommended for payment by the Company for the current quarter (previous corresponding quarter : Nil)

B12. EARNINGS PER SHARE

	CURRENT QUARTER		CUMULATIVE QUARTER	
	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
Net profit attributable to equity holders of the company (RM'000)	(726)	(2,655)	31,994	41,611
Weighted average number of ordinary shares in issue ('000)	1,109,067	1,109,067	1,109,067	1,109,067
Basic/diluted earnings per ordinary share (sen)	<u>(0.07)</u>	<u>(0.24)</u>	<u>2.88</u>	<u>3.75</u>

The Company does not have any dilutive potential ordinary shares in issue for the current quarter to date.

B13. AUDITORS' REPORT ON PRECEDING ANNUAL FINANCIAL STATEMENTS

The auditors' report on the financial statements for the financial year ended 31 December 2024 was not qualified.