

**7-ELEVEN MALAYSIA HOLDINGS BERHAD**  
Registration No. 201301028701 (1058531-W)  
(Incorporated in Malaysia)

**MINUTES OF THIRTEENTH ANNUAL GENERAL MEETING ("13<sup>TH</sup> AGM") OF 7-ELEVEN MALAYSIA HOLDINGS BERHAD ("7-ELEVEN" OR "THE COMPANY") HELD AT MANHATTAN V, LEVEL 14, BERJAYA TIMES SQUARE HOTEL KUALA LUMPUR, NO. 1 JALAN IMBI, 55100 KUALA LUMPUR MALAYSIA, ON FRIDAY, 22 MAY 2026 AT 10.00 A.M.**

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<b>DIRECTORS PRESENT</b>	:	Tan Sri Dato' Seri Mohd Annuar Bin Zaini <i>(Chairman, Independent Non-Executive Director)</i> Dato' Richard Alexander John Curtis <i>(Deputy Chairman, Senior Independent Non-Executive Director)</i> Mr. Tan U-Ming <i>(Executive Director cum Co-Chief Executive Officer)</i> Mr. Wong Wai Keong <i>(Executive Director cum Co-Chief Executive Officer)</i> Mr. Chan Kien Sing <i>(Non-Independent Non-Executive Director)</i> Puan Sri Datuk Seri Rohani Parkash Binti Abdullah <i>(Independent Non-Executive Director)</i> Puan Moyra Binti Ibrahim <i>(Independent Non-Executive Director)</i> Mr. Tsai, Tzung-Han <i>(Non-Independent Non-Executive Director)</i>	- Chairman of the Meeting    - Also a Shareholder    - Also a Shareholder      - Via Remote Participation
<b>SHAREHOLDERS PRESENT</b>	:	As per Attendance List	
<b>PROXY HOLDERS PRESENT</b>	:	As per Attendance List	
<b>IN ATTENDANCE</b>	:	Ms. Tia Hwei Ping <i>(Company Secretary)</i>	
<b>BY INVITATION</b>	:	Mr. Aaron Ng Wei Ee Ms. Thong Mei Mei Mr. Tyler Chuah Chin Tien Ms. Rachel Chan Miaw Wen Mr. Lawrence Low Wye Lek  Mr. Hoh Yoon Hoong <i>(Engagement Partner of Ernst &amp; Young PLT)</i> Ms. Goh Yik Hui	) 7-Eleven Malaysia Holdings Berhad ) ) ) )  ) Ernst & Young PLT )

## **7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

Ms. Chiew Chui Ling, Crystal	) Berjaya Registration
Ms. Norazilah Binti Azman	) Services Sdn Bhd
Mr. Muhammad Afiq Gilbert Bin Abdullah	)
Ms. Nadhirah Binti Mohd Nasir	)
Ms. Punithavali A/P T Rajendran	)
Mr. Sohan Neumal Peiris A/L E-Paul Peiris	)
Mr. Mohammad Ismail Bin Md Shah	)
Mr. Muhammad Syafi Zin Zor	)
Mr. Mohd Khairul Bin Ariffin	)
Mr. Eric Tan Kai Meng	)
Ms. Lee Chia Way	) Boardroom Corporate
Ms. Lee Kah Lam	) Services Sdn Bhd
Mr. Lai Chi Kang	) Symphony Corporate
	) Services Sdn Bhd

### **Note:**

*The list of shareholders and proxies who attended the Meeting is set out in the Attendance List attached and shall form an integral part of this Minutes.*

### **SAFETY BRIEFING**

The Company Secretary informed the Meeting that, as part of to promote a strong safety culture, safety video presentation by Berjaya Times Square Hotel, would be conducted before the start of this Meeting.

### **CHAIRMAN**

Tan Sri Dato' Seri Mohd Annuar Bin Zaini ("**the Chairman**" or "**Tan Sri Mohd Annuar**") was in the Chair. The Chairman welcomed all members, proxies and invitees to the Meeting to consider the resolutions as set out in the Notice of 13<sup>th</sup> AGM dated 23 April 2026.

The Chairman then introduced the Board members, the Company Secretary and Auditors to the floor.

The Chairman further informed the Meeting that Mr. Tsai, Tzung-Han joined the Meeting remotely due to unforeseen changes in his work schedule.

### **QUORUM**

The Company Secretary confirmed that a quorum was present pursuant to Article 68 of the Company's Constitution. With the requisite quorum being present, the Chairman declared the Meeting was called to order at 10.00 a.m.

### **SUMMARY OF THE PROXY FORMS RECEIVED**

Based on the Poll Administrator's report, the Company had received a total of 209 proxy

## **7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

forms from the shareholders for a total of 959,832,615 shares, representing 81.92% of the issued shares capital of the Company within the stipulated prescribed period of forty-eight (48) hours before the time for convening this Meeting.

The Company Secretary informed the Meeting that photography or recording of any form on today's Meeting was prohibited.

### **NOTICE OF AGM**

The Meeting noted that the Company had sent the Notice of the 13<sup>th</sup> AGM to all members of the Company, uploaded on the Company's websites and Bursa Malaysia Securities Berhad as duly advertised in "The Sun" newspaper on 23 April 2026.

The Notice convening the Meeting having been circulated within the prescribed period was taken as read.

The Chairman further informed the Meeting that only shareholders whose names appeared in the Records of Depositors on 15 May 2026 were eligible to attend the 13<sup>th</sup> AGM.

### **BRIEFING ON THE PROCEEDING OF THE MEETING**

The Chairman requested the shareholders and proxies to raise questions that are kept strictly to the agenda as specified in the notice of the Meeting and to state their name, in order to facilitate minutes recording purposes.

### **POLLING AND VOTING PROCEDURE**

The Meeting noted that in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in the Notice of the Meeting would be conducted by poll.

The Chairman informed that the Company has appointed Berjaya Registration Services Sdn Bhd to facilitate the poll process and Symphony Corporate Services Sdn Bhd as Independent Scrutineer to verify the poll results.

For the benefit of the shareholders, the Chairman has been appointed to act as proxy for a number of shareholders and the Chairman shall vote in accordance with the instructions given.

The Chairman then invited the representative from Berjaya Registration Services Sdn Bhd to brief the Meeting on the voting procedures.

### **1.0 PRESENTATION OF AUDITORS' REPORT BY ERNST & YOUNG PLT ("EY")**

At this juncture, the Chairman invited Mr. Hoh Yoon Hoong ("**Mr. Hoh**"), the Engagement Partner of Ernst & Young PLT to present the Auditors' Report on the financial statements for the financial year ended 31 December 2025.

Mr. Hoh informed the Meeting that the full text of the Auditors' Report is set out on pages 145 to 151 of the Annual Report 2025. He proceeded to provide a summary of the report as follows:

## **7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

- The auditors have audited the financial statements of the Company and of the Group, together with the accompanying notes, including the summary of significant accounting policies as disclosed on pages 152 to 256 of the Annual Report 2025.
- In the auditors' opinion, the financial statements give a true and fair view of the financial position of the Company and of the Group.
- The auditors' responsibilities are detailed in the relevant section of the report on pages 149 to 150 of the Annual Report 2025, and the auditors confirmed that sufficient and appropriate audit evidence had been obtained to provide a basis for their opinion.

Mr. Hoh then highlighted the Auditors' responsibilities in respect of the expression of their opinion on the financial statements based on their audit. He informed that the External Auditors have conducted the audit in accordance with approved auditing standards in Malaysia and International Standards on Auditing. Their responsibilities under the said standards are described in the Auditors' responsibilities for the audit opinion.

Mr. Hoh highlighted the Key Audit Matters ("**KAM**"s), being those matters that, in their professional judgement, were of most significance in the audit of the current financial year. The two (2) KAMs identified were:

1. Recognition of rebates and incentives income from vendors; and
2. Revenue from contracts with customers and cost of sales.

Mr. Hoh confirmed that audit procedures were performed to address these key audit matters, and the results of these procedures supported the audit opinion expressed.

Mr. Hoh concluded his presentation and thanked the shareholders for their attention.

## **2.0 PRESENTATION BY THE MANAGEMENT**

At the Chairman's invitation, the Management briefed the members on the 2025 Performance Overview of the Company and the Key Highlights for the financial year ended 31 December 2025 and the details which were set out in the slides presented to all present.

Mr. Aaron Ng Wei Ee ("**Mr. Aaron Ng**"), the Finance Director of the Company briefed the Meeting on the following salient points:-

- (i) Company's Overview & Store Coverage
  - 7-Eleven remains a leading convenience store chain in Malaysia, with a total of 2,735 stores as at 31 December 2025, comprising 1,876 Classic stores and 859 CAFé by 7-Eleven stores.
  - The Group serves over 1 million customers daily and continues to maintain a strong nationwide presence.
  - The majority of the stores are self-operated, with 205 franchise stores.
- (ii) Financial Highlights in 2025
  - 7-Eleven's revenue for the financial year ended 31 December 2025, revenue increased to RM3,176.6 million, representing a growth of RM251.1 million or +8.6% year-on-year.

## **7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

- The gross profit rose to RM979.1 million, an increase of RM76.4 million or +8.5% year-on-year.
- Overall, the Group's profit after tax stood at RM31.2 million, reflecting a decrease of RM7.3 million or -18.9%.
- The Company's Earnings Before Interest, Taxes, Depreciation, and Amortization ("**EBITDA**") was recorded at RM196.9 million, a decrease of RM9.2 million or -4.5%.
- The Company also declared an interim dividend of 1.35 sen for the financial year ended 31 December 2025 to the shareholders.

Mr. Wong Wai Keong ("**Mr. Wong**"), the Executive Director cum Co-Chief Executive Officer of the Company briefed the Meeting on the Business Highlights for the financial year 2025 and for the Company and Group as follows:-

- The Group recorded sales of RM3.17 billion, representing a growth of 8.6% compared to FY2024.
- The number of CAFé by 7-Eleven outlets increased to 859 stores.
- The My7E application underwent migration and enhancement, reaching 3.6 million registered users.
- Initiatives to drive fresh food growth included on-ground coffee activations and the introduction of fresh food combo deals such as 7Savers and 7Meals.
- On-demand delivery services were expanded via GrabFood.
- Operational enhancements included the transition to a new distribution centre and expanded ATM coverage.

He further highlighted the Company's marketing campaigns, awards and recognitions, as well as corporate social responsibility and community engagement initiatives undertaken during the year.

Mr. Wong then presented the Group's business strategies for the financial year ending 2026, which include:

### **Assortment Improvement**

- Product differentiation through new and exclusive offerings
- Improvements in fresh food and beverages
- Strengthening manufacturing capabilities

### **Supply Chain Optimisation**

- Ensuring adequate stock levels across stores
- Improving operational efficiency
- Enhancing infrastructure, including ambient and chilled distribution centres

### **Customer-Focused Operations**

- Driving brand excellence through well-organised and fully stocked stores, including CAFé by 7-Eleven
- Simplifying store operations
- Enhancing customer service

### **Store Base Improvement and Growth**

- Remodeling, revitalising and developing stores
- Eliminating underperforming outlets
- Targeting the opening of approximately 100 new stores annually

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

### Digital Enablement

- Enhancing customer experience through loyalty programmes, delivery/pick-up services and payment solutions
- Promoting a data-driven culture
- Modernising information technology systems to improve efficiency

Mr. Wong concluded his presentation, and the Chairman thanked the Managements for the briefing.

### 3.0 **AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 TOGETHER WITH THE REPORTS OF THE DIRECTORS AND THE AUDITORS' THEREON**

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The Chairman then informed the Meeting that the first item on the Agenda was to receive the Audited Financial Statements for the financial year ended 31 December 2025 together with the Reports of the Directors and the Auditors thereon.

The Chairman further informed the Meeting that in compliance with Section 340 of the Companies Act 2016, the Audited Financial Statements does not require a formal approval of shareholders and hence, it will not be put forward for voting.

The Chairman invited questions from the members or proxies present at the meeting.

#### Questions from the Shareholders and Proxies

- (i) In response to the query raised by Mr. Chin Kam Kong on how the Company is managing rising operational costs, particularly in relation to rental, wages and electricity, Mr. Aaron Ng explained that management remains focused on optimising the Company's cost-to-revenue ratio. This is achieved through continuous efforts to procure more cost-effectively, build more efficiently and operate more productively. In addition, the Company continues to implement operational improvements to streamline processes and enhance labour productivity, thereby mitigating the impact of rising wage pressures.
- (ii) Ms. Baizura binti Razlan sought clarification on the company's strategies led to the 8.4% revenue increase in the Convenience Stores segment which Mr. Tan U-Ming ("**Mr. Tan**") informed that the Meeting that the Company recorded strong revenue growth of over 8% in the past financial year. He elaborated that approximately 3% of the growth was attributable to new store expansions, while the remaining 5% was driven by same-store sales growth, which remains a key performance metric for the Company. Mr. Tan further highlighted that sustaining positive same-store sales growth continues to be a key strategic focus, notwithstanding increasing competition within the CAFé segment. While a significant portion of the Company's capital expenditure has been allocated towards outlet refurbishment and expansion, Management remains confident in the Company's prospects, supported by initiatives including improvements in merchandising mix and overall operational strategies. The management expressed its intention to sustain this growth momentum into 2026 and the subsequent financial years.
- (iii) Ms. Tan Poh Ling enquired on the sustainability of the Group's dividend payout. Mr. Wong replied that the dividend payout is expected to be sustainable, supported by ongoing efforts to improve profitability through cost optimisation, enhancing store performance, driving sales growth (including

## **7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

APSD), and rationalising underperforming stores and SKUs. The Board reaffirmed its commitment to delivering sustainable returns to shareholders, while taking into account the Group's operational, expansion and capital requirements.

- (iv) In response to the query raised by Ms. Carmen Lau on the Group's value proposition, Mr. Tan informed the Meeting that the Board and Management have been deliberating on the Group's value proposition over the past few years, particularly since the introduction of the CAFé by 7-Eleven concept in 2021. He noted that historically, the 7-Eleven brand was perceived primarily as a 24-hour convenience store with relatively higher pricing.

He highlighted that the entry and success of competitors, including Family Mart, demonstrated a clear market acceptance in Malaysia for ready-to-eat ("**RTE**") food offerings within convenience store formats. In response, the Group has progressively strengthened its fresh food segment, with contribution increasing to approximately 15% to 17% currently.

Mr. Tan further explained that the Group is adopting a balanced merchandise mix strategy, positioning itself between competitors that focus heavily on food offerings and those centred on low-priced dry goods. This approach is intended to ensure sustainability and reduce over-reliance on any single product category.

On pricing strategy, Mr. Tan emphasised that the Group practises "right pricing" by benchmarking against market data and competitor pricing. Despite cost pressures and price increase requests from suppliers, the Group strives to maintain competitive prices to address the perception of higher pricing among customers.

Mr. Tan also shared that the Group has expanded its CAFé by 7-Eleven concept to nearly 1,000 outlets, offering competitively priced beverages such as coffee from RM2.90 only. The Group remains committed to further strengthen marketing and promotional efforts to increase awareness of these value offerings.

In addition, Mr. Tan highlighted promotional initiatives such as 7Savers and 7Meals, which offer complete meal sets from RM5.90, providing affordable and balanced options that are competitive with quick service restaurant operators.

Mr. Tan noted that the expansion of food offerings is a key strategic priority, particularly in view of the global decline in tobacco consumption. He added that increasing food offerings is expected to drive higher customer visit frequency, potentially increasing visits to multiple times a day.

In conclusion, Mr. Tan stated that the Group remains focused on delivering a balanced and sustainable value proposition through its merchandise mix, competitive pricing strategy, and enhanced food offerings.

There was no further question from the floor, the Chairman closed the Q&A session.

It was recorded that the Audited Financial Statements together with the Directors' and the Auditors' Reports were duly received by shareholders and proxies.

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

### 4.0 ORDINARY RESOLUTION 1

- **APPROVAL OF THE PAYMENT OF DIRECTORS' FEES FOR AN AMOUNT UP TO RM778,000/- PAYABLE TO THE NON-EXECUTIVE DIRECTORS OF THE COMPANY ON A MONTHLY BASIS FOR THE PERIOD FROM 23 MAY 2026 UNTIL THE NEXT ANNUAL GENERAL MEETING OF THE COMPANY TO BE HELD IN YEAR 2027**

The Chairman informed the Meeting that the next item on the Agenda was to approve the payment of Directors' fees for an amount of up to RM778,000/- payable to the Non-Executive Directors of the Company on a monthly basis for the period from 23 May 2026 until the next Annual General Meeting of the Company to be held in year 2027.

The Chairman further informed the Meeting that in compliance with Section 230(1) of the Companies Act 2016, the fees of the directors and any benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting and pursuant to the Malaysian Code on Corporate Governance, the Directors who are also shareholders of the Company shall abstain themselves from voting on this resolution.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 1 be and is hereby **APPROVED** as follow:-

"**THAT** the payment of Directors' fees for an amount of up to RM778,000/- payable to the Non-Executive Directors of the company on a monthly basis for the period from 23 May 2026 until the next Annual General Meeting of the Company to be held in year 2027 be and are hereby approved."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
914,086,037	99.9999	450	0.0001	Carried

### 5.0 ORDINARY RESOLUTION 2

- **APPROVAL OF THE BENEFITS PAYABLE TO THE NON-EXECUTIVE DIRECTORS FOR AN AMOUNT OF UP TO RM120,000/- FOR THE PERIOD FROM 23 MAY 2026 UNTIL THE NEXT ANNUAL GENERAL MEETING OF THE COMPANY TO BE HELD IN YEAR 2027**

The Chairman informed the Meeting that the next item on the Agenda was to approve the payment of benefits to the Non-Executive Directors of up to RM120,000/- for the period from 23 May 2026 until the next Annual General Meeting of the Company to be held in the year 2027. The benefits comprise meeting allowance payable to the Non-Executive Directors.

The Chairman further informed the Meeting that proposed Directors' benefits comprise meeting allowances payable to the Non-Executive Directors and pursuant to the Malaysian Code on Corporate Governance, the Directors who are also shareholders of the Company shall abstain themselves from voting on this resolution.

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 2 be and is hereby **APPROVED** as follow:-

"**THAT** the payment of benefits to the Non-Executive Directors of up to RM120,000/- for the period from 23 May 2026 until the next annual general meeting of the Company to be held in year 2027 be and are hereby approved."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
903,976,411	99.9999	1,300	0.0001	Carried

### 6.0 ORDINARY RESOLUTION 3

#### **RE-ELECTION OF PUAN SRI DATUK SERI ROHANI PARKASH BINTI ABDULLAH, WHO RETIRES BY ROTATION IN ACCORDANCE WITH ARTICLE 99 OF THE COMPANY'S CONSTITUTION**

The Chairman informed the Meeting that Ordinary Resolution 3, was to seek Shareholders' approval on the re-election of Puan Sri Datuk Seri Rohani Parkash Binti Abdullah, a Director who retires by rotation in accordance with Article 99 of the Company's Constitution and being eligible, had offered herself for re-election. The profile of Puan Sri Datuk Seri Rohani Parkash Binti Abdullah is stated on page 13 of the Annual Report.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 3 be and is hereby **APPROVED** as follow:-

"**THAT** Puan Sri Datuk Seri Rohani Parkash Binti Abdullah being eligible for re-election, be and is hereby re-elected to serve on the Board of Directors of the Company."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
907,455,820	98.3021	15,674,202	1.6979	Carried

### 7.0 ORDINARY RESOLUTION 4

#### **RE-ELECTION OF MOYRA BINTI IBRAHIM, WHO RETIRES BY ROTATION IN ACCORDANCE WITH ARTICLE 99 OF THE COMPANY'S CONSTITUTION**

The Chairman informed the Meeting that Ordinary Resolution 4, was to seek Shareholders' approval on the re-election of Puan Moyra Binti Ibrahim, a Director who retires by rotation in accordance with Article 99 of the Company's Constitution and being eligible, had offered herself for re-election. The profile of Puan Moyra Binti Ibrahim is stated on page 13 of the Annual

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

Report.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 4 be and is hereby **APPROVED** as follow:-

"**THAT** Puan Moyra Binti Ibrahim being eligible for re-election, be and is hereby re-elected to serve on the Board of Directors of the Company."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
923,130,515	99.9999	500	0.0001	Carried

### 8.0 ORDINARY RESOLUTION 5

#### - **RE-ELECTION OF TAN SRI DATO' SERI MOHD ANNUAR BIN ZAINI, WHO RETIRES IN ACCORDANCE WITH ARTICLE 105 OF THE COMPANY'S CONSTITUTION**

The Chairman informed that he was interested in the Ordinary Resolution 5, he then handed over the proceedings to Dato' Richard Alexander John Curtis ("**Dato' Richard**") to chair the next item on the said Agenda of the Meeting.

Dato' Richard informed the Meeting that Ordinary Resolution 5, was to seek Shareholders' approval on the re-election of Tan Sri Dato' Seri Mohd Annuar Bin Zaini, a Director who retires in accordance with Article 105 of the Company's Constitution and being eligible, had offered himself for re-election. The profile of Tan Sri Dato' Seri Mohd Annuar Bin Zaini is stated on page 10 of the Annual Report.

Dato' Richard invited question from the floor and with no question from the floor, Dato' Richard put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 5 be and is hereby **APPROVED** as follow:-

"**THAT** Tan Sri Dato' Seri Mohd Annuar Bin Zaini being eligible for re-election, be and is hereby re-elected to serve on the Board of Directors of the Company."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
922,759,195	99.9597	371,960	0.0403	Carried

Dato' Richard then handed over the chair back to the Chairman to continue with the remaining Agenda items of the Meeting.

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

### 9.0 ORDINARY RESOLUTION 6

#### - **RE-APPOINTMENT OF MESSRS. ERNST & YOUNG PLT AS THE COMPANY'S AUDITORS FOR THE ENSUING YEAR AND TO AUTHORISE THE BOARD OF DIRECTORS TO FIX THEIR REMUNERATION**

The Chairman informed the Meeting that the next item on the Agenda was to seek the Shareholders' approval to re-appoint Messrs. Ernst & Young PLT as an Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration. The retiring Auditors, Messrs. Ernst & Young PLT had indicated their willingness to accept re-appointment.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 6 be and is hereby **APPROVED** as follow:-

"**THAT** Messrs. Ernst & Young PLT be re-appointed as the Auditors of the Company for the ensuring year and that authority be and is hereby given to the Board of Directors to fix their remuneration."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
923,118,914	99.9998	1,545	0.0002	Carried

### 10.0 SPECIAL BUSINESS

#### **ORDINARY RESOLUTION 7**

#### - **RETENTION OF PUAN SRI DATUK SERI ROHANI PARKASH BINTI ABDULLAH AS INDEPENDENT NON-EXECUTIVE DIRECTOR**

The Chairman informed the Meeting that the first item under special business of the Agenda was on Ordinary Resolution 7 which was to seek shareholders' approval for retention of Puan Sri Datuk Seri Rohani Parkash Binti Abdullah as Independent Non-Executive Director of the Company.

Puan Sri Datuk Seri Rohani Parkash Binti Abdullah has served as an Independent Director of the Company for a cumulative term of more than nine (9) years.

The Nomination & Remuneration Committee and the Board of Directors have assessed Puan Sri Datuk Seri Rohani Parkash Binti Abdullah as having met the guidelines on independence as set out in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The details of the explanatory has set out in the Notice of Thirteenth AGM and page 120 of the Corporate Governance Overview Statement in the Annual Report.

The Company has decided not to adopt a two-tier voting process in seeking the shareholders' approval for the continuance of Puan Sri Datuk Seri Rohani Parkash Binti Abdullah as Independent Director of the Company beyond her nine years tenure as the Board satisfied that she has acted and will continue to act in the Company's best interest with unfettered and independent judgement notwithstanding the length of her tenure with the Board.

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 7 be and is hereby **APPROVED** as follow:-

"**THAT** Puan Sri Datuk Seri Rohani Parkash Binti Abdullah be and is hereby retained as an Independent Non-Executive Director of the Company and she shall continue to act as an Independent Non-Executive Director of the Company notwithstanding that she has been an Independent Non-Executive Director on the Board of the Company for a cumulative term of more than nine (9) years."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
907,671,663	98.3253	15,459,602	1.6747	Carried

### 11.0 **SPECIAL BUSINESS**

#### **ORDINARY RESOLUTION 8**

#### **AUTHORITY TO ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016**

The Chairman informed the Meeting that the next item under special business of the Agenda was on Ordinary Resolution 8 which was to seek shareholders' approval for the renewal of the general mandate for the Directors to issue shares pursuant to the Companies Act 2016. The General Mandate will empower the Directors to issue shares in the Company from time to time to such persons and upon such terms and conditions provided that the aggregate number of shares issued pursuant to this Resolution does not exceed ten percent (10%) of the total number of issued shares of the Company for the time being.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 8 be and is hereby **APPROVED** as follow:-

"**THAT**, subject always to the Companies Act 2016, the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and the approvals of the relevant governmental/ regulatory authorities, if applicable, the Directors be and are hereby empowered, pursuant to the Companies Act 2016, to issue shares in the capital of the Company at any time to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares to be issued pursuant to this Resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company for the time being; **AND THAT** the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities; **AND FURTHER THAT** such authority shall commence immediately upon passing of this Resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company.

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

**THAT** in connection with the above, pursuant to Section 85 of the Companies Act 2016 and Article 55 of the Company's Constitution, the shareholders do hereby waive the statutory pre-emptive rights of the offered shares in proportion of their holdings at such price and at such terms to be offered arising from any issuance of new shares pursuant to this mandate by the Company.

**AND THAT** the new shares to be issued shall, upon allotment and issuance, rank equally in all respects with the existing shares of the Company, save and except that they shall not be entitled to any dividends, rights, allotments and/or any other forms of distribution that which may be declared, made or paid before the date of allotment of such new shares."

Votes in favour		Votes against		Results
No. of shares	%	No. of shares	%	
923,129,964	99.9999	500	0.0001	Carried

### 12.0 **SPECIAL BUSINESS**

#### **ORDINARY RESOLUTION 9**

- **PROPOSED RENEWAL OF AND NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS ("RRPTs") OF A REVENUE OR TRADING NATURE ("PROPOSED SHAREHOLDERS' MANDATE")**

The Chairman informed the Meeting that the next item under special business of the Agenda was on Ordinary Resolution 9 which was to seek shareholders' approval for the proposed renewal of and new shareholders' mandate for RRPTs of a revenue or trading nature.

The Meeting noted that the details of the RRPTs had been set out in the Circular/Statements to Shareholders dated 23 April 2026. The rationale for seeking the shareholders' approval for the Shareholders' Mandate was set out in the Circular/Statements to Shareholders dated 23 April 2026.

The Chairman further informed the Meeting that the purpose of the Ordinary Resolution 9 was to allow the Group to enter into RRPTs necessary for the day-to-day operations, without the need to frequently make announcements to Bursa Malaysia Securities Berhad, convene separate general meetings or seek shareholders' approval from time to time.

The Meeting noted that Tan Sri Dato' Seri Vincent Tan Chee Yioun ("**TSVT**") is the interested major shareholder and Mr. Tan is the interested Director on the Proposed Shareholders' Mandate. TSVT, Mr. Tan and the persons connected with them would abstain from voting on the Ordinary Resolution 9 in respect of their direct and/or indirect shareholdings.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

The Meeting **RESOLVED** the Ordinary Resolution 9 be and is hereby **APPROVED** as follow:-

## 7-ELEVEN MALAYSIA HOLDINGS BERHAD

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

**"THAT**, subject to the provisions of the Bursa Malaysia Securities Berhad's Main Market Listing Requirements, approval be and is hereby given for the Company and its subsidiary companies, to enter into recurrent related party transactions of a revenue or trading nature with the related parties as specified in Section 2.3 of the Circular/Statement to Shareholders dated 23 April 2026 ("**Proposed Mandate**") which are necessary for the day-to-day operations and/or in the ordinary course of business of the Company and its subsidiary companies on terms not more favourable to the related parties than those generally available to the public and are not detrimental to the minority shareholders of the Company and that such approval shall continue to be in force until":-

- (a) the conclusion of the next Annual General Meeting ("**AGM**") of the Company following the general meeting at which such ordinary resolution for the Proposed Mandate was passed, at which time it will lapse, unless by ordinary resolution passed at that general meeting, the authority is renewed;
- (b) the expiration of the period within which the next AGM of the Company after the date it is required to be held pursuant to Section 340(2) of the Companies Act 2016 ("**the Act**") (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever is the earlier;

**AND FURTHER THAT** authority be and is hereby given to the Directors of the Company and its subsidiary companies to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to such transactions as authorised by this resolution."

<b>Votes in favour</b>		<b>Votes against</b>		<b>Results</b>
No. of shares	%	No. of shares	%	
516,271,822	99.9999	150	0.0001	Carried

### 13.0 **SPECIAL BUSINESS**

#### **ORDINARY RESOLUTION 10**

#### **PROPOSED RENEWAL OF AUTHORITY FOR SHARE BUY-BACK**

The Chairman informed on Meeting that the last item under special business of the Agenda was Ordinary Resolution 10, which was to seek shareholders' approval and obtain a mandate from shareholders to allow the Company to purchase its own shares up to ten percent (10%) of the total issued share capital of the Company by utilizing the funds allocated which shall not exceed the total retained profits of the Company.

The details of the share buy-back are set out in the Circular/Statement to Shareholders dated 23 April 2026.

The Chairman invited question from the floor and with no question from the floor, the Chairman put the motion to vote by poll during the polling process and the poll closed after 30 seconds.

**7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

The Meeting **RESOLVED** the Ordinary Resolution 10 be and is hereby **APPROVED** as follow:-

**“THAT**, subject always to the Companies Act 2016 (**“the Act”**), rules, regulations and orders made pursuant to the Act, provisions of the Company’s Constitution and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and the requirements of any other relevant authority, the Directors of the Company be and are hereby authorised to purchase such number of ordinary shares in the Company (**“7-Eleven Holdings Shares”**) through Bursa Malaysia Securities Berhad and to take all such steps as are necessary (including the opening and maintaining of central depositories accounts under the Securities Industry (Central Depositories) Act, 1991) and enter into any agreement, arrangement and guarantee with any party or parties to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any condition, modification, revaluation, variation and/or amendment (if any) as may be imposed by the relevant authorities from time to time and to do all such acts and things in the best interests of the Company, subject further to the following:-

1. the maximum number of ordinary shares which may be purchased and held by the Company shall be equivalent to ten per centum (10%) of the existing total number of issued shares in the ordinary share capital of the Company;
2. the maximum funds to be allocated by the Company for the purpose of purchasing the ordinary shares shall not exceed the total retained profits of the Company;
3. the authority shall commence immediately upon passing of this ordinary resolution until:-
  - (a) the conclusion of the next Annual General Meeting (**“AGM”**) of the Company following the AGM at which such resolution was passed, at which time it will lapse unless by ordinary resolution passed at that general meeting, the authority is renewed, either unconditionally or subject to conditions; or
  - (b) the expiration of the period within which the next AGM after that date it is required by law to be held; or
  - (c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever occurs first.

**AND THAT** upon completion of the purchase(s) of the 7-Eleven Holdings Shares or any part thereof by the Company, the Directors of the Company be and are hereby authorised to deal with any 7-Eleven Holdings Shares so purchased by the Company in the following manner:-

- (a) cancel all the 7-Eleven Holdings Shares so purchased; or
- (b) retain all the 7-Eleven Holdings Shares as treasury shares (of which may be dealt with in accordance with Section 127(7) of the Act); or
- (c) retain part thereof as treasury shares and subsequently cancelling the balance; or

**7-ELEVEN MALAYSIA HOLDINGS BERHAD**

Registration No. 201301028701 (1058531-W)

(Incorporated in Malaysia)

(Minutes of the Thirteenth Annual General Meeting held on 22 May 2026 - Cont'd)

- (d) in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of the Bursa Malaysia Securities Berhad and any other relevant authority for the time being in force.”

<b>Votes in favour</b>		<b>Votes against</b>		<b>Results</b>
No. of shares	%	No. of shares	%	
923,126,754	99.9999	100	0.0001	Carried

**ANY OTHER BUSINESS**

The Meeting noted that no notice was received for transacting any other ordinary business.

**CONCLUSION**

There being no other business, the Chairman concluded the Meeting and thanked all presence at the AGM.

The Meeting ended at 11:02 a.m. with a vote of thanks to the Chairman.

SIGNED AS A CORRECT RECORD

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TAN SRI DATO' SERI MOHD ANNUAR BIN ZAINI  
CHAIRMAN